PETROLEUM SECTOR DEVELOPMENT

Industrialization of the Sector in the country and its impact on long term national economy

Presentation at KKFP Conference

Dili, 27 October 2016

OUTLINE

1. Development of the Sector to date

2. The Potentials of the Petroleum Sector and its industrialization plan (Tasi Mane Project)

3. Monetary & socio-economic benefits to the country

DISCLAIMER

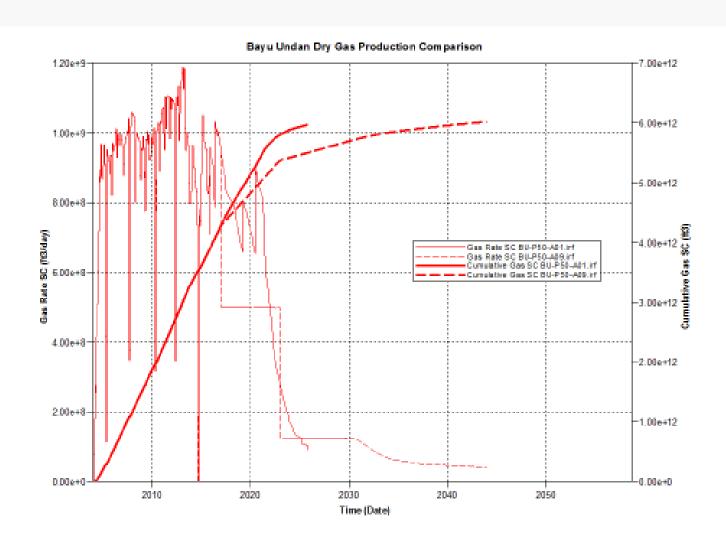
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1. PETROLEUM DEVELOPMENT TO DATE

- Since restoration of independence, three fields have been developed: Elang Kakatua, Bayu Undan, and Kitan in JPDA.
 - Elang Kakatua produced since 1998 to 2006
 - Bayu Undan produced since 2004 estimated to stop at 2022 (may be longer)
 - Kitan produced in 2011 and suspended in 2015 (can be reproduced)
 - 2005/2006 First Bidding round for exploration blocks JPDA & Offshore Exclusive areas
 - Onshore no explorations
- Focus on Upstream activities (explore, produced and sold to the market)
- Revenue are received in form of royalties, profit petroleum & taxes
- No industrialization (e.g. Lack of infrastructures and capabilities)

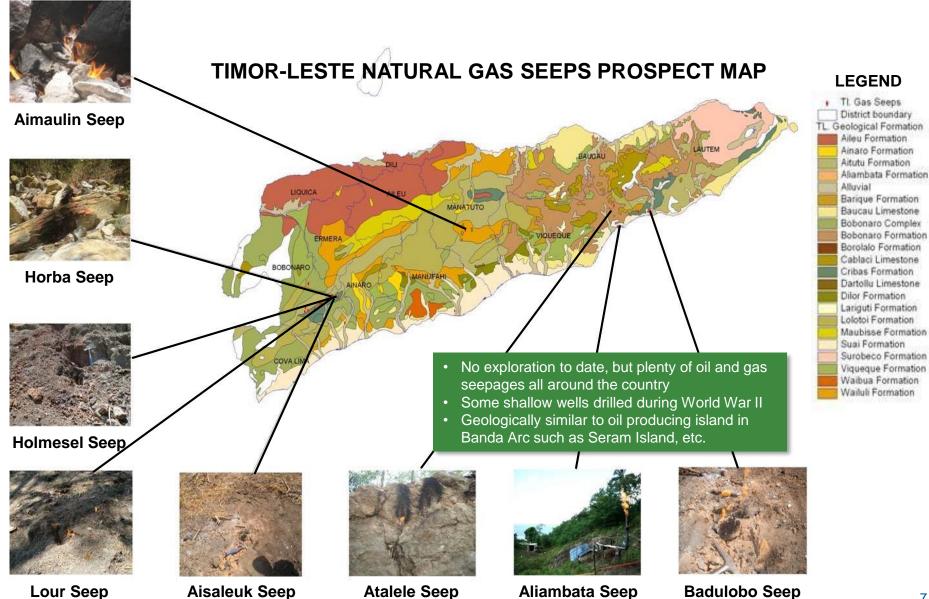
Example: Bayu Undan Gas production decline



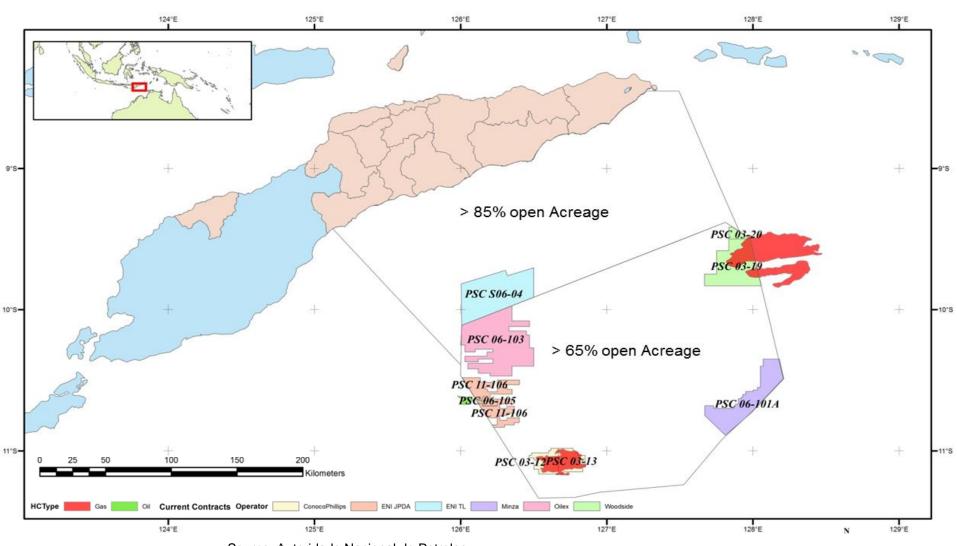
2. POTENTIALS OF THE SECTOR & ITS INDUSTRIALISATION

- Many potential resources are yet to be explored and developed: Greater Sunrise, Kelp Deep,
 Chuditch, PSC 11-106, among others
- Explorations are currently ongoing in both JPDA and Exclusive areas (e.g. Eni Block, and TIMOR GAP Block)
- Some prospects have already been identified (to be further explored and drilled)
- Onshore is yet to be explored (e.g. TIMOR GAP block and ANPM to release others in near future)
- The Timor-Leste Government has chosen the petroleum sector as one of the pillars of the national Strategic Development Plan 2011-2030, including in it planned initiatives in the Upstream, Downstream and related Services

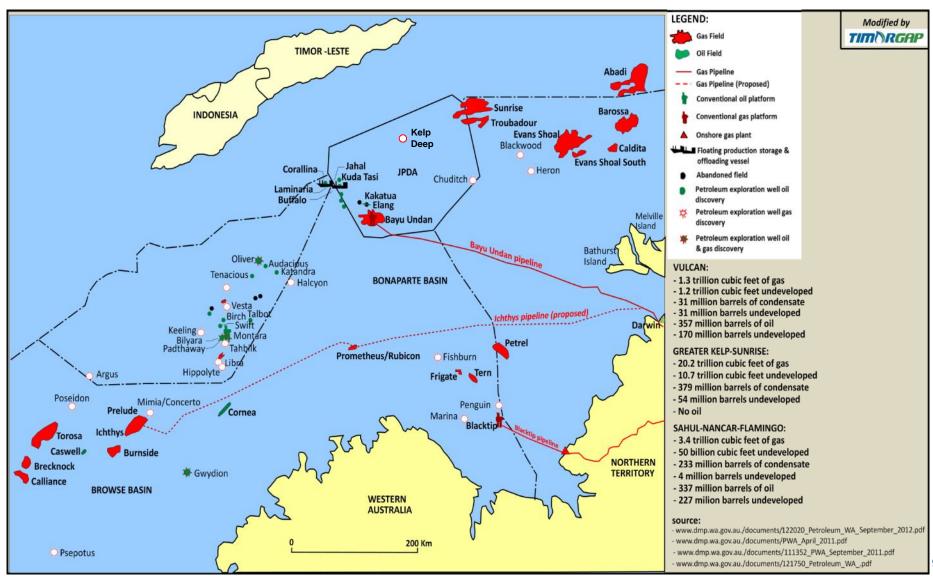
UPSTREAM ACTIVITIES & POTENTIAL: ONSHORE



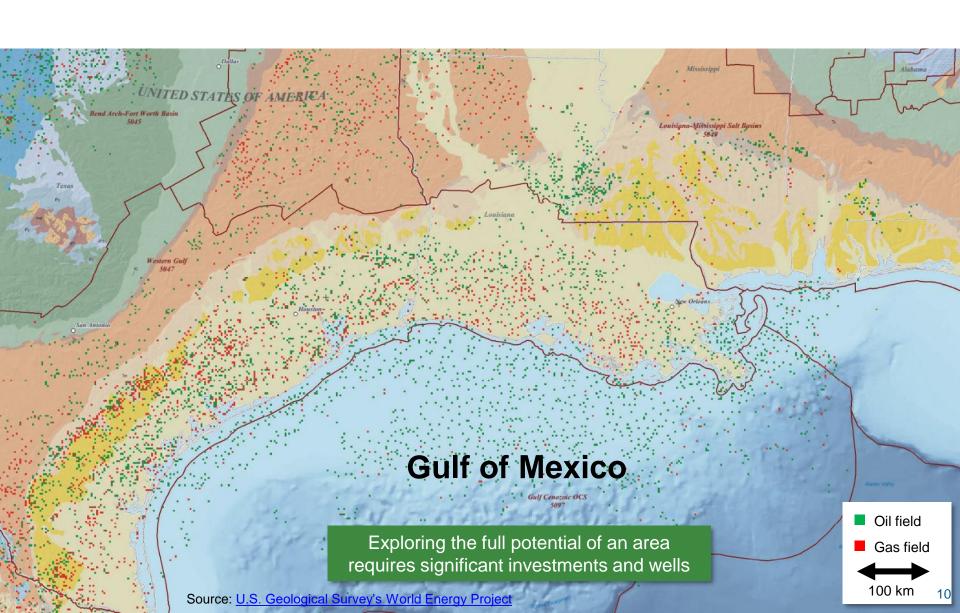
UPSTREAM ACTIVITIES & POTENTIAL: EXISTING CONTRACTS



YET TO MATURE PETROLEUM PROVINCES: WITH DISCOVERED FIELDS



GULF OF MEXICO MATURE PETROLEUM PROVINCE: DISCOVERED & PRODUCING FIELDS



TIMOR-LESTE PETROLEUM VALUE POTENTIAL

(to be explored & developed in the next 50 years)

- Timor-Leste's TOTAL PETROLEUM INITIAL -IN-PLACE (PIIP) is in the range of 12-17 Billion
 Barrel Oil Equivalent (BOE)
- TIMOR GAP estimates the recoverable resources will be around 6.3 Billion BOE (as a comparison Bayu Undan reserve is ~ 1 Billion BOE)
- The monetary value of these resources at average US\$ 59 /barrel in the next 50 years is US\$
 372 Billion
- Assuming the cost per barrel = US\$ 35/barrel, then a total of at US\$ 220 Billion will go into the
 expenditures in exploration, engineering, simple to complex services, fabrications (small, medium
 to larger scale), installations/constructions, operations and maintenance.
- Therefore, the country want to develop its infrastructures, capabilities in the services, engineering and fabrications in the next decades to capture some of these expenditures in its economy.

DIVERSIFICATION IN THE PETROLEUM SECTOR: FROM EXTRACTIVE TO TRANSFORMATIONAL INDUSTRY

Diversification in the petroleum sector means diversifying the sector's activities which since over a decade ago has always been concentrated in *Upstream operations*, to include a more diversified and labour- & economic-intensive impact activities in *Services*, and *Downstream*.

This will move the sector from typically **extractive** to include **transformational**, ensuring the industrialization of the sector and contributing greatly to the socio-economic development of the nation, with provisions of jobs, trade, infrastructures, services & fabrications which may last even after the end of Timor-Leste upstream operations.

TASI MANE PROJECT



OIL & GAS SERVICES CAPABILITIES DEVOLOPMENT: SUAI SUPPLY BASE

Suai Supply Base includes a port with draught up to 9 meters and several berths of 6 meters draught, with protection by a breakwater with over 3 km.

There will be several mini-shore bases, and typical warehouses, yard and open area of up to 1000 hectares for *industries, fabrications, and* services in oil and gas industries such as drilling, fuel bunkering, catering, waste management, pipe threading and repairing, storage and warehousing, wirelines, drilling mud services, seismic and drilling services, supply vessels, tug boats, compressors & pumps repairs, spare parts supplies, emergency & oil spill response services, etc., to name a few.



AREA LOCATION SSB: 1113 ha | NOVA SUAI: 213 ha

EXAMPLES OF SERVICES



Marine Services

- Rig Agency
- Rig/Vessel Lay-up
- Tug Boats
- Vessel Chartering
- AHTS & PSVs
- Rig Tow
- Crew Change



Facility Rent & Management

- Warehouse /Yard Management
- Bulk Plant Area
- Port-a-camp
- Office Space
- Equipment Rental
- Cargo Handling
- Security Services
- Waste Management
- Fuel/Water Supply



Supply Chain Services

- International Transportation
- Customs Clearance
- Heavy Lift Transportation
- Material Management
- Dangerous Goods Handling
- Hand-Carry & Hotshot
- Air/Sea Chartering
- Helicopter Operations



Oilfield Support Services

- Engineering
- Fabrications (small to big)
- CCU & Basket Rental
- Equipment Rental
- Manpower Supply
- Inspection Services
- Procurement Services
- Oil Spill Response
- Maintenance Services
- Pipe Repair & Threading
- Seismic Surveys
- Drilling Rigs Stations
- · Drilling Muds
- Bunkering

Note: Activities above will naturally trigger development of agriculture, fishery, small to medium enterprises (food crops, fruits, vegetables, meat and fish required for employees and workers in the Base and oilfields)

Pipe racking, fuel tanks and warehouses





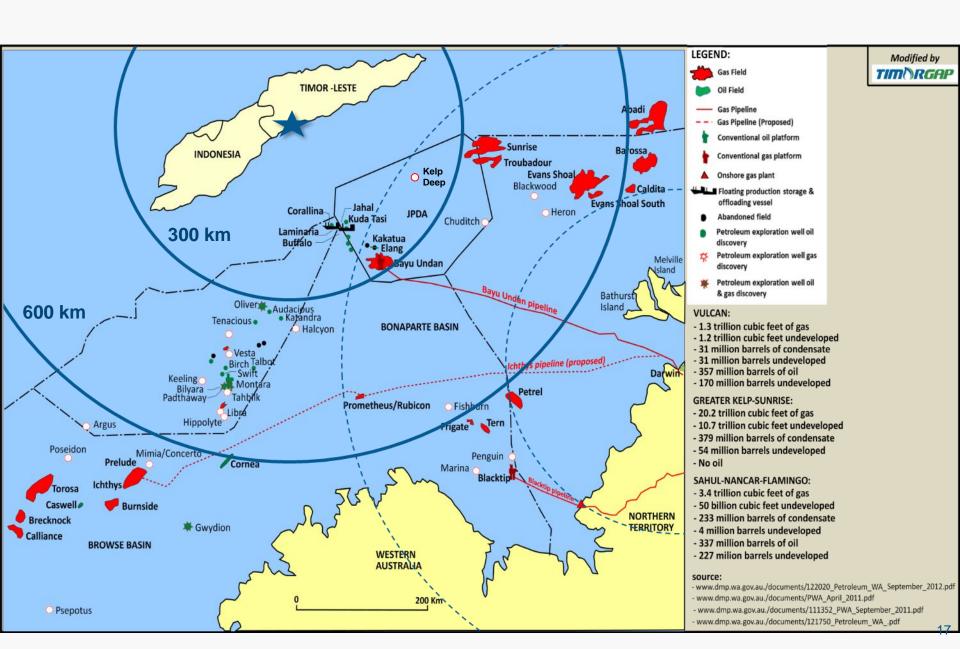
Welding



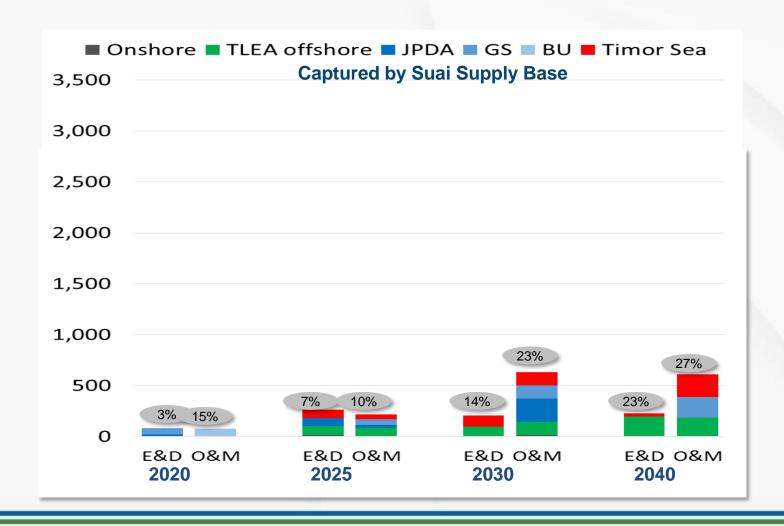




SSB SERVICES COVERAGE: PLENTY OF FIELDS



TIMOR-LESTE AND TIMOR SEA MARKET AND SUAI SUPPLY BASE SHARE

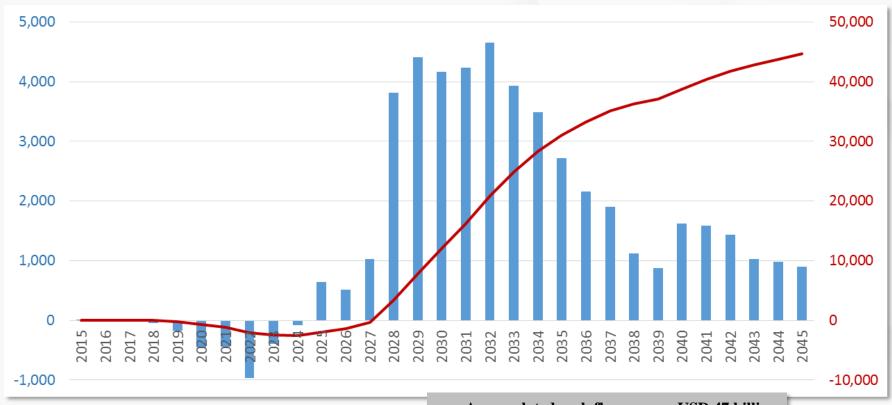


3. MONETARY & SOCIO-ECONOMIC IMPACT TO THE COUNTRY

UPSTREAM- TIMOR-LESTE CASH FLOWS

Net cash flows (USD MM)

Accumulated cash flows (USD MM)



Accumulated cash flow = NPV at 10% =

USD 47 billion USD 7.6 billion

Note: Does not include existing producing fields (Bayu Undan, Kitan) nor TLEA or JPDA producing fields with no TIMOR GAP participation

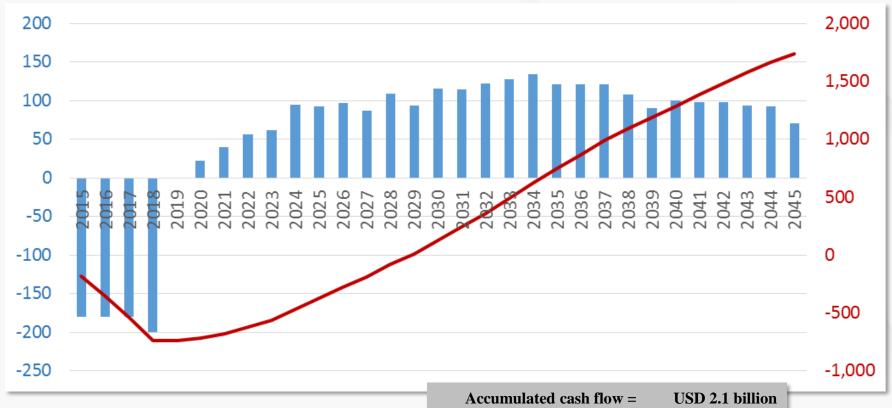
producing fields with no TIMOR GAP participation Source: TIMOR GAP upstream model and analysis



SERVICES - TIMOR-LESTE CASH FLOWS

Net cash flows (USD MM)

Accumulated cash flows (USD MM)



Accumulated cash flow = USD 2.1 billion IRR = 8.3%

NPV at 10% = -USD 112 million



OTHER BENEFITS/MULTIPLIER EFFECTS

- **Jobs**: 2,000+ during construction & 250 direct jobs during operation; up to 5,000 direct jobs if fabrications and services are set up. Therefore over 25,000 indirect jobs (industry ratio: 1 direct job generates up to 5 indirect jobs)
- Timor-Leste businesses & locals can compete to supply goods and services for upstream exploration & development of over \$4 billion (25 years) not generated without SSB
- Timor-Leste businesses & locals can compete to supply goods and services for upstream operations & maintenance of over \$15 billion (25 years) not generated without SSB
- New businesses such as maintenance, engineering, small fabrications, repairing, specialised weldings, specialised equipment cleaning, transport, gardening, cleaning, security guard services, chemical supplies, crude tanker business, product tanker business, tug boats, electricity usage, offices and accomodation, hotels and entertainment, food, fruit and vegetable supplies, etc. all of which will generate thousands of indirect jobs, and stimulate economic activities around Suai and Timor-Leste at large, paying taxes and contributing to GDP growth
- Trade and commerce Timor-Leste can be active in world trade and known as SSB
- Build **geopolitical influence** in supply chain
- Reduce trade inbalance by increasing exports
- Increase hard currency into Timor-Leste economy
- Infrastructure: set the basis for future expansions
- Education: science & technology exposure, experience and transfer
- Help negotiation on securing the pipeline & LNG plant to Timor-Leste, and the industry in general

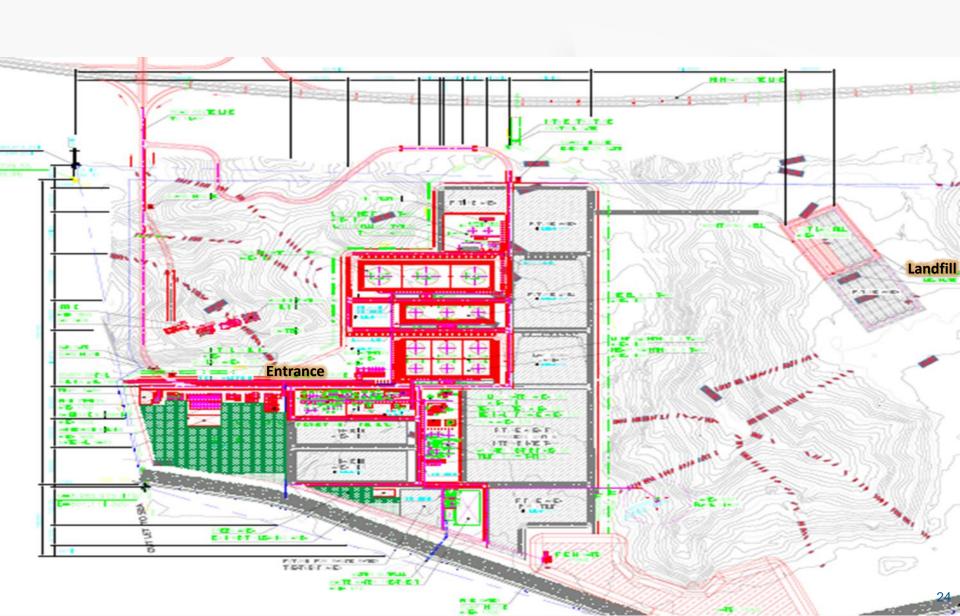
DOWNSTREAM PLANS

In the downstream, Timor-Leste would like to build, among others:

- Refineries
- Petrochemical complexes
- LNG Plants
- Pipelines and LNG Tankers

To implement these plans, the Government has commissioned several studies including Pipeline FEED, LNG Pre-FEED, Refinery FEED. All these studies are performed by reputable international engineering companies such as JP Kenny, Foster Wheeler and Worley Parsons

BETANO REFINERY & PETROCHEMICAL COMPLEX

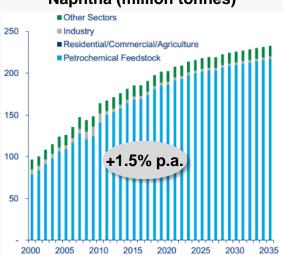


DEMAND FORECAST

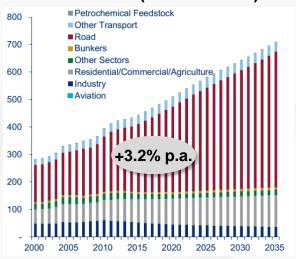






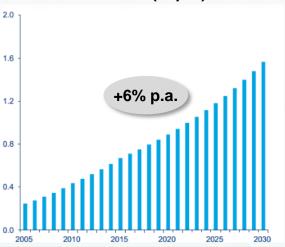


Diesel/Gasoil (million tonnes)

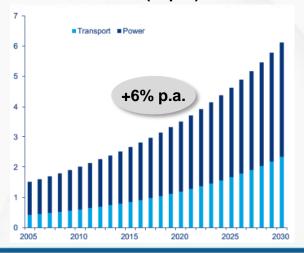




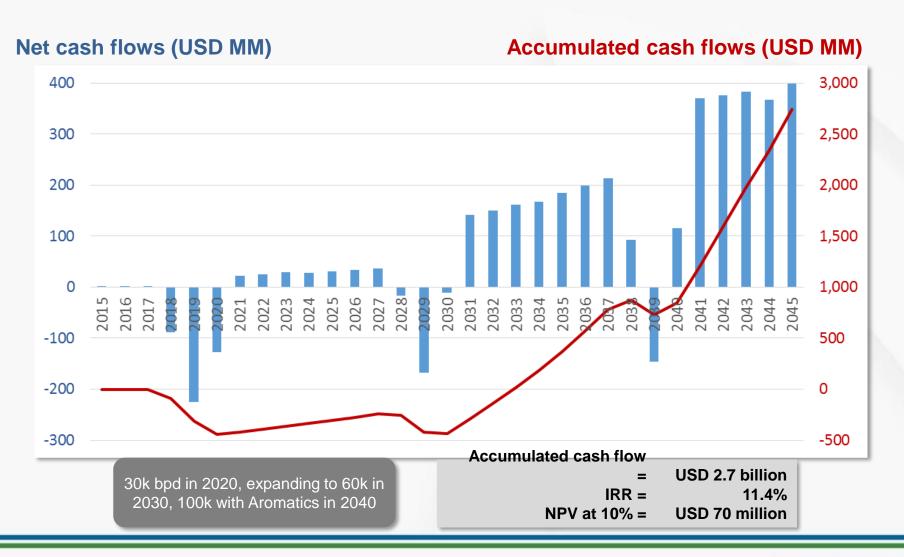
Gasoline (kbpd*)



Diesel (kbpd*)



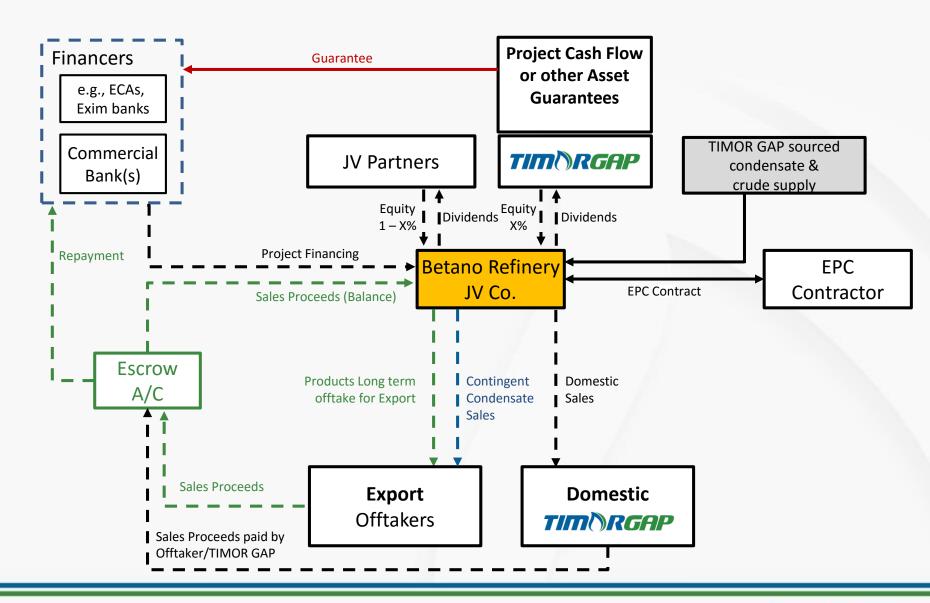
TOTAL TIMOR-LESTE CASH FLOWS: FROM REFINERY TO PETROCHEMICALS (30 to 100k bpd)



OTHER BENEFITS/MULTIPLIER EFFECTS

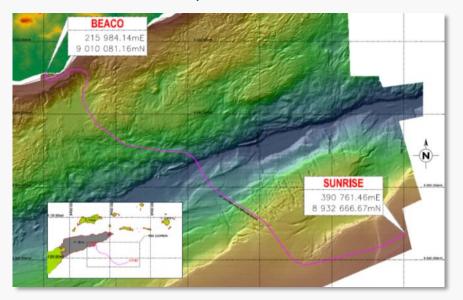
- **Jobs**: 2,000+ during construction & 250 direct jobs during operation; up to 1,000 direct jobs if fabrications and services are set up (possibly 2-5 years from the start of operation). Therefore over 6,000 indirect jobs (industry ratio: 1 direct job generates up to 5 indirect jobs)
- Timor-Leste businesses & locals can compete to supply fabrications, services and work worth around \$2 billion in capex (25 years) – not generated without the project
- Timor-Leste businesses & locals can compete to supply services and goods for refinery operations worth almost \$1 billion (25 years) not generated without the project
- New businesses such as maintenance, engineering, small fabrications, repairing, specialised weldings, specialised equipment cleaning, transport, gardening, cleaning, security guard services, chemical supplies, crude tanker business, product tanker business, tug boats, electricity usage, offices and accomodation, hotels and entertainment, food, fruit and vegetable supplies, etc. all of which will generate thousands of indirect jobs, and stimulate economic activities around Betano and Timor-Leste at large, paying taxes and contributing to GDP growth
- Trade and commerce Timor-Leste can be more active in world trade
- Reduce trade inbalance by increasing exports
- Eliminate fuel import worth \$3+ billion (20 years)
- Reduce hard currency exports
- Infrastructure: set the basis for future expansions
- Education: science & technology exposure, experience and transfer

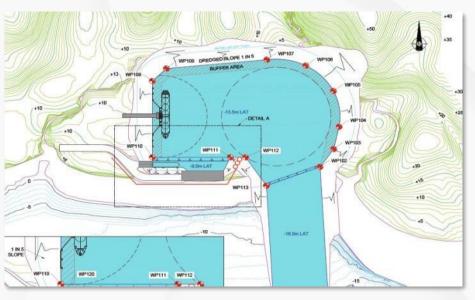
REFINERY & PETROCHEMICAL FINANCING PLAN



BEAÇO LNG PLANT & PIPELINE

The Beaço LNG Plant & Marine Facility will be the area where the natural gas pipeline reaches Timor-Leste land and where the LNG plant will process the gas. This cluster will incorporate the LNG Plant Complex.

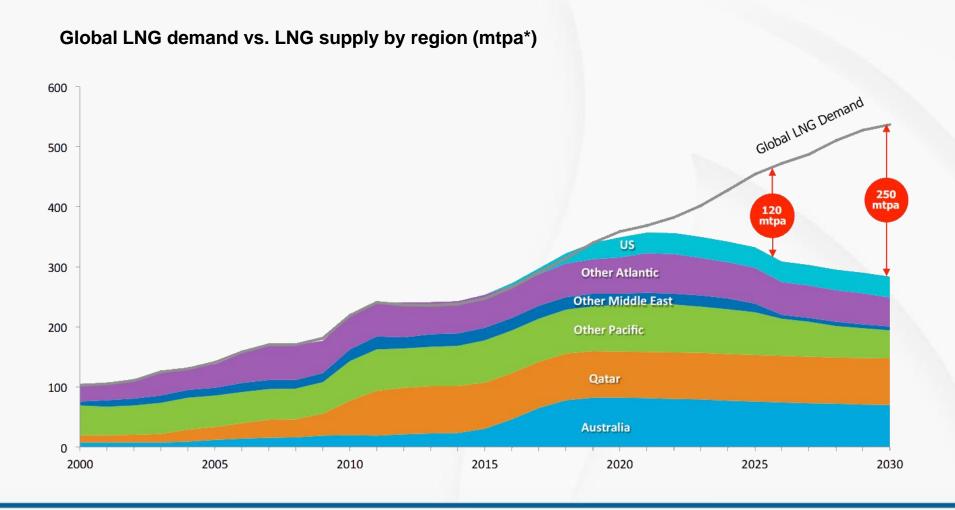




- PIPELINE AND DETAILED MARINE SURVEY (DMS), FEED LEVEL COMPLETED
- MARINE FACILITY (LNG PORT), FEED COMPLETED
- LNG PLANT CONCEPTUAL/FEASIBILITY COMPLETED



GAP BETWEEN LNG SUPPLY & DEMAND

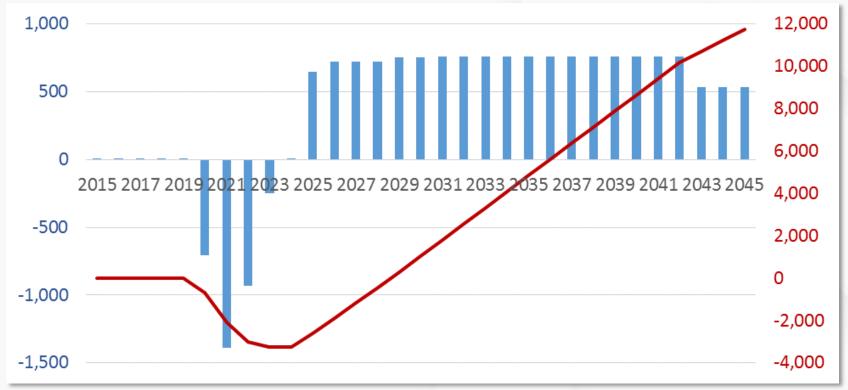




TOTAL TIMOR-LESTE CASH FLOWS

Net cash flows (USD MM)

Accumulated cash flow (USD MM)



Accumulated cash flow

USD 13 billion

IRR = 14.4%

NPV at 10% = USD 916 million

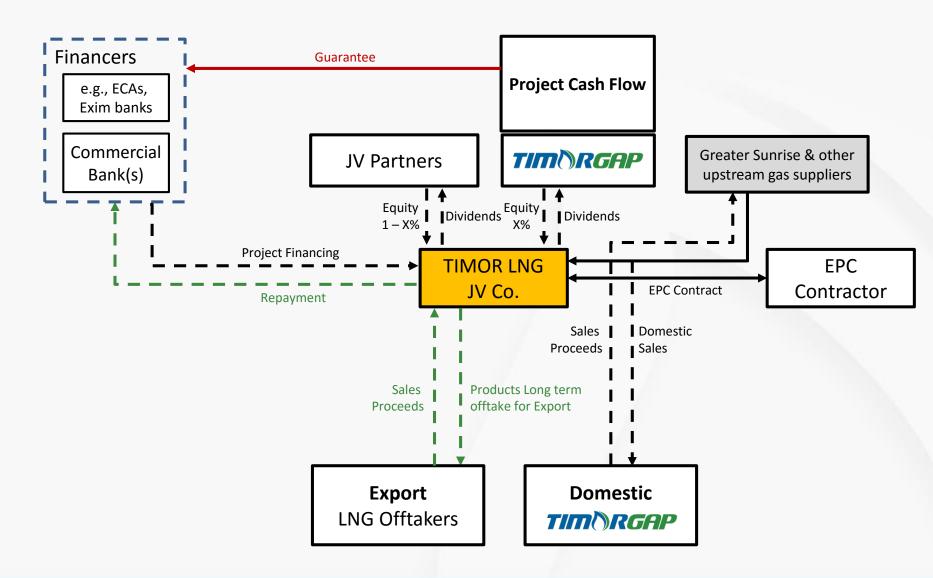
OTHER BENEFITS/MULTIPLIER EFFECTS

- **Jobs**: 5,000+ during construction & 300 direct jobs during operation; over 1,500 indirect jobs (industry ratio: 1 direct job generates up to 5 indirect jobs)
- Timor-Leste businesses & locals can compete to supply fabrications, services and work worth almost \$5 billion in capex (before production) – not generated without the project
- Timor-Leste businesses & locals can compete to supply services and goods for LNG, pipeline and tanker operations worth over \$1.5 billion (25 years) – not generated without the project
- New businesses such as maintenance, engineering, small fabrications, repairing, specialised weldings, specialised equipment cleaning, transport, gardening, cleaning, security guard services, chemical supplies, LNG tanker business, tug boats, electricity usage, offices and accomodation, hotels and entertainment, food, fruit and vegetable supplies, etc. all of which will generate thousands of indirect jobs, and stimulate economic activities around Beaço and Timor-Leste at large, paying taxes and contributing to GDP growth
- Trade and commerce Timor-Leste can be more active in world trade and known as LNG supplier
- Build geopolitical energy influence
- Reduce trade inbalance by increasing exports
- Increase hard currency into Timor-Leste economy
- Infrastructure: set the basis for future expansions
- Education: science & technology exposure, experience and transfer

EXAMPLE: BINTULU LNG COMPLEX (MALAYSIA)



LNG PLANT & PIPELINE FINANCING PLAN



SUMMARY OF PETROLEUM SECTOR DEVELOPMENT

- Potential \$372billion dollars worth of resources yet to be monetized in the next 50 years.
- This requires **exploration**, **development and maintenance worth \$222 billion** in the coming 50 years.
- When fully explored, approximately \$31 billion worth of Government take through taxes and profit oil (upstream take), plus TIMOR GAP dividends of around \$16 billion
- However, to capture the full value, Timor-Leste should move from an upstream, extractiveoriented industry to more transformational industry by way of developing services, fabrications and goods – e.g., establishing Suai Supply Base, refineries/petrochemicals, and LNG plant
- This will ensure around 27 % of the \$100 billion is captured in Timor-Leste's economy with additional multiplier effects of thousands of jobs, trade, commerce, SME development, and general GDP growth in the 20 years or so.
- Government take from downstream and services will be around \$16 billion, including TIMOR GAP dividends
- Requires State Investment up to US\$ 2.2 Billion (in Suai Airport, Suai Supply Base, Highway), the rest by commercial entities.

