



REPÚBLICA DEMOCRÁTICA DE TIMOR-LESTE
GABINETE DO PRIMEIRO MINISTRO
COMISSÃO NACIONAL DE APROVISIONAMENTO

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Minutes of Pre-Bid Meeting held on 25 February 2013

Upgrading of Existing Suai Airport IFB No: ICB/035/TGAP-2013

1. The pre-bid meeting for the Upgrading of Existing Suai Airport, IFB No: ICB/035/TGAP-2013 was held at 10:30 hours local time on February 25, 2013 at the CNE Office located at Rua Jacinto, Caicoli, Dili. Mr. Greesh Sharma, Senior Procurement Specialist, CKP, welcomed the attendees of the meeting and gave a brief introduction on the purpose and importance of the meeting. As the meeting was mandatory, each of the prospective bidder's representatives was advised to sign in the attendance sheets and give their e-mail address including their designation in the company they represent to the Secretariat.
2. Mr. Sharma introduced the members of the panel coming from Timor GAP, NPC, CKP and the Design Consultant.
3. The Design Consultant made a brief presentation of the design features of the proposed project including the existing conditions prevailing in the area. The presentation included identification of existing quarries and location of potential sources of construction materials.
4. After the presentation, the bidders were requested to ask questions. The questions pertaining to the technical and design aspect of the project was answered by the Consultant and Timor GAP while the bidding requirements and commercial part was answered by NPC and CKP. The questions asked during the pre-bid meeting along with the questions received before the meeting and answers provided are enclosed.
5. At the end of the meeting Mr. Aniceto do Rosario thanked all the attendees for their active participation in the question and answers portion of the meeting.
6. The meeting was concluded at 12.45 hours the same day on 25 February 2013.

Enclosed: Questions asked and answers provided in the meeting


Aniceto do Rosario

Member, National Procurement Commission



Clarification to Questions asked During the Pre-Bid Meeting

Upgrading of Existing Suai Airport IFB No: ICB/035/TGAP-2013

The following are the questions asked and answers provided during the Pre-Bid Meeting along with the questions received before the meeting and answers provided for Upgrading of Existing Suai Airport, IFB No: ICB/035/TGAP-2013:

Q. N.	Question	Answer
1	The letter of Price Bid indicated in Part 1 – Bidding Procedure is different from what is indicated in Part II – Requirements. What should we use?	The Bidders should use the Letter of Price Bid provided in Part 1 – Bidding Procedure, Section 4 – Bidding Forms. The Letter of Price Bid provided in Part 2 has been deleted through the Addendum-1 to the Bid Documents.
2	As regards the Bid Security, in case of Joint Venture, it will need to be a single Bid Security for the JV, or can be a Bid Security by company, according to the percentage of participation in the JV?	As stated in ITB 19.7, the Bid Security of a JV shall be in the name of the JV that submits the Bid. If the JV has not been legally constituted at the time of bidding, the Bid Security shall be in the names of all future partners as named in the letter of intent mentioned in ITB 4.1.
3	In Bid Security form stated in Bidding Documents – Section 4, it is said that “This guarantee will expire (...); or (ii) twenty-eight days after the expiration of the Bidder’s Bid. (...)”. However, Bid Data Sheets refers that validity period of bid security shall be 150 days (bid validity + 30 days). What validity should be considered? Shall the Bid Security form be edited in accordance to the BDS?	The bid security shall be 150 days (bid validity + 30 days). Bid Security form should be edited in accordance to the BDS. The Bid Security form has been suitably amended to states as “... or (ii) thirty days after expiration of the Bidder’s bid” through Addendum-1 to the Bid Documents.
4	The Personnel Experience asked in the Evaluation and Qualification Criteria, Is it in “years”?	Yes. It is in years. It has been indicated in the Addendum-1 to the Bid Documents.
5	Regarding the Quality Certification ISO 9001:2000, in case of a JV,	In case of JV, one partner must meet the requirement.

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Q. N.	Question	Answer
	all partners must have this certification?	<p>In the Addendum-1 to the Bid Documents, the requirements for the criterion have been made to be as follows: "Bidder must provide ISO 9001: 2000 certification:</p> <p>Single Entity: Must meet requirement Joint Venture: All partners combined: Not Applicable One Partner: Must meet requirement Each Partner: Not Applicable"</p>
6	Regarding the Local Development Statement Bidders are to provide the information requested in the FORM ELI -3: Bidder's Commitment to Engage Local Timorese Participation. However, this form is not presented in Bidding Documents. Will the Employer supply this form?	The mention of FORM ELI-3 has been deleted from the Bid Documents through the Addendum-1. The Bidders may provide details using any form. Bidder shall submit a Local Development Statement clearly stating its commitment to maximize the use of local resources and its plan for capacity building of Timorese personnel.
7	The documents concerning the Daywork Schedules for labor and plant, and the Schedule of Unit Rates indicated in Part II – Requirements, shall be included in the bid?	The Daywork Schedule in Part II Section 5 – Employer's Requirements has been deleted through the Addendum-1.
8	In what concerns to Equipment asked in the EQC, there are not minimum units of each?	There are no minimum units of each of equipment as a requirement. The Bidder has to propose their estimate of number of each of the equipment required and demonstrate availability of that number of each of the equipment.
9	Regarding the Methods of Measurement – Part II, all the files are blocked to print.	It has been checked in the original CD and it has been found to contain no problems. If CD of any of the Bidder's has got a problem, they can get it replaced it for new from the address they received the CD.
10	<p>MISSING ELEMENTS IN THE BID DOCUMENTS:</p> <p>Not in CD provided to us.</p> <p>BILL 3 – MAIN TERMINAL BUILDING AND AIR TRAFFIC CONTROL TOWER</p> <p>BILL 3/1 – TERMINAL BUILDING – C&S AND</p>	It has been checked in the original CD and it has been found to contain no problems. If CD of any of the Bidder's has got a problem, they can get it replace it for new from the address they received the CD.

Q. N.	Question	Answer
	<p>ARCHITECTURAL:</p> <ul style="list-style-type: none"> - The Bill of Quantities was not made available in the Bid Documents <p>BILL 3/2 – AIR TRAFFIC CONTROL TOWER –C&S AND ARCHITECTURAL:</p> <ul style="list-style-type: none"> - The Bill of Quantities was not made available in the Bid Documents <p>BILL 4 – MECHANICAL AND ELECTRICAL WORKS</p> <p>BILL 4/1 – MECHANICAL WORKS:</p> <ul style="list-style-type: none"> - The Bill of Quantities was not made available in the Bid Documents - The Drawings of the Guardhouse are missing - The Drawings of the main substation are missing - The Drawings of the Airside Substation are missing - The Drawings of the Refuse Chamber are missing <p>BILL 4/2 – ELECTRICAL WORKS:</p> <ul style="list-style-type: none"> - The Bill of Quantities was not made available in the Bid Documents - The Drawings of the Guardhouse are missing - The Drawings of the main substation are missing - The Drawings of the Airside Substation are missing - The Drawings of the Refuse Chamber are missing <p>BILL 5 – ISOLATED AND ANCILLARY BUILDINGS</p> <p>BILL 5/3 – MAINTENANCE HANGAR:</p> <ul style="list-style-type: none"> - The Bill of Quantities was not made available in the Bid Documents <p>BILL 5/5 – GUARDHOUSE:</p>	

Q. N.	Question	Answer
	<ul style="list-style-type: none"> - The Drawings are missing <p>BILL 5/6 – MAIN SUBSTATION:</p> <ul style="list-style-type: none"> - The Bill of Quantities was not made available in the Bid Documents - The Drawings are missing <p>BILL 5/7 – REFUSE CHAMBER:</p> <ul style="list-style-type: none"> - The Bill of Quantities was not made available in the Bid Documents - The Drawings are missing <p>The Description of the several items of the water supply systems are missing in the Bill of quantities.</p>	
11	Whether foreign Contractor can submit Bidding document alone or must Joint Venture with local Contractor?	<p>As stated in the ITB 4.1 of the Bid Documents, A Bidder may be a natural person or a private entity or a combination of them with a formal intent to enter into an agreement or under an existing agreement in the form of a Joint Venture (JV).</p> <p>It is not mandatory for foreign Bidders to have a joint venture with local Bidders. However, the Bidders are encouraged to involve local Bidders in some form like sub-contractors, etc.</p>
12	If foreign Contractor must need to JV with local Contractor. How much about the percentage of shares?	It is not mandatory for foreign Bidders to have a joint venture with local Bidders. However, the Bidders are encouraged to involve local Bidders in some form like sub-contractors, etc.
13	Can the bid submission be extended one month?	No. However, if the Employer feels that an extension is needed, it may be extended at later stage.
14	Who is the Project owner? Ministry of Transport or Ministry of Energy Mineral?	The project owner is the Ministry of Petroleum and Mineral Resources of Timor-Leste.
15	About the Quarry. Have you done Material Tests from the local quarry before? So the committee suggests the participants use the material from	No. The Contractor has to find his own ways to arrange the required materials.

Q. N.	Question	Answer
	Lumajang East Java?	
16	There is no SCADA system in the BOQ and Drawing. Should we consider this system?	The Bidders are to quote their price to the BoQ, drawings and technical requirements provided in the Bid Documents.
17	Generally speaking, Navigational aids include several items like NDB, VOR, DME, ILS, RADAR, TACAN, GNSS, ADS, MLAT and so on. If the bidder has experience in just one of the above items, does this experience able to satisfy the quality criteria?	Yes.
18	<p>In your "Evaluation and Qualification Criteria", Construction Experience: a) Completed a full Airport New Development</p> <p>I'd like to know the exact meaning of "full". In case of J/V, does it mean at least one partner shall have all of the airport facilities construction experience including pavements, building works, AGL systems and so on?</p> <p>If at least one partner doesn't have full airport facilities construction experience, Is the J/V being disqualified? Or only 35 points will be deducted for evaluation without disqualification for this bidding.</p>	<p>The meaning of "full" is a contract containing scope of work as that in the subject Bid Documents for Upgrading of Existing Suai Airport, ICB/035/TGAP-2013.</p> <p>The requirement for the criterion have been amended through the Addendum-1 as follows:</p> <p>"Completed a full Airport New Development/ Re-Development/Upgrading Projects on Airside and Landside, the Project Complexity being comparable or higher than the proposed Project during the last ten (10) years:</p> <p>Single Entity: Must meet requirement</p> <p>Joint Venture: All partners combined: Must meet requirement One Partner: Not Applicable Each Partner: Not Applicable"</p> <p>In case of JV, if all partners combined do not meet the requirement for this criterion, suitable score will be assigned to the criterion; and the disqualification/ qualification will be based on the total score obtained by the Bidder."</p>
19	1) Visa. Will the Employer give assistance to foreign Contractor to obtain working visa for their management, staff and skilled laborers?	1) Yes. The Employer will provide assistance however, it should be emphasized that obtaining any necessary visa is the Contractor's responsibility.

Q. N.	Question	Answer
	2) You recommended material point of entry from Suai. Is there any existing sea port there? 3) Is there any requirement for the percentage of local content? (material/manpower)	2) There is no existing sea port at Suai at the moment. 3) There is no percentage fixed for local content of material/ Manpower. The Bidder/ contractor is to maximize the use of local resources and its plan for capacity building of Timorese personnel.
20	Is there any agenda for site visit?	No. As stated in the ITB 7.2 of the Bid Documents, the Bidders are advised to visit and examine the Site of Works and its surroundings and obtain for themselves on their own responsibility all information that may be necessary for preparing the bid and entering into a contract for construction of the Works. The costs of visiting the Site shall be at the Bidder's own expense.
21	1) For aluminum work, will it be powder coating or anodized for the finishing? 2) For the aluminum work, what brand we need to use? alexindo, YKK or other brands? 3) For painting work, can we use other brands like Dulux, or jotun aside from Murobond? 4) For sanitary could you provide the specification or the brand? 5) For the workers, is it possible for them to stay inside the project?	1) As per specifications provided in Section 5 of the Bid Documents. 2) As per specifications provided in Section 5 of the Bid Documents. If no brand specified, any brand satisfying the specifications. 3) As per specifications provided in Section 5 of the Bid Documents. If no brand specified, any brand satisfying the specifications. 4) As per specifications provided in Section 5 of the Bid Documents. If no brand specified, any brand satisfying the specifications. 5) Please refer to clause 6.6 of the applicable FIDIC Conditions of Contract.
22	1) Aluminum composite panel, Can we use other brand aside from Alucobond? 2) Iron Mongeries specification, is there any other alternative? 3) Sanitary specification, is there any other alternative? 4) Scope of work, the lengthening of existing runway (section 4; page 4-25) is different from the drawing. Which one that we have to follow?	1) As per specifications provided in Section 5 of the Bid Documents. If no brand specified, any brand satisfying the specifications. 2) As per specifications provided in Section 5 of the Bid Documents. 3) As per specifications provided in Section 5 of the Bid Documents. 4) The scope of work includes extension of the existing runway length of 1,050m to a length of 1,500m with 30m width runway as mentioned in the Section 4 at the page number 4-25.
23	What are the payment terms for this Project?	Please refer to the clauses 14.1 to 14.15 of the applicable FIDIC General Conditions of Contract for Construction.
24	Who is responsible for Insurance for Works?	Insurance for Works shall be effected and maintained by the Contractor as issuing Party with further details as provided in the clause 18.2 15 of the

Q. N.	Question	Answer
		applicable FIDIC General Conditions of Contract for Construction.
25	What are the Facilities to be provided by the Employer?	All Facilities are to be arranged by the Contractor.
26	Can Performance Security/Bid Security be issued from any bank in any country?	<p>The Bank Guarantee for Bid Security may be issued from any bank in any country. If the Bank Guarantee is issued from a bank in a country other than Timor-Leste, the issuing bank must have a correspondent bank in Timor-Leste.</p> <p>The Performance Security shall be issued by an entity and from within a country (or other jurisdiction) approved by the Employer as stated in the clause 4.2 of the applicable FIDIC General Conditions of Contract for Construction.</p>
27	Which brands of various materials are to be used in the construction?	As per specifications provided in Section 5 of the Bid Documents. If no brand specified, any brand satisfying the specifications.
28	We suggest that Prequalification may be used before bidding process as the bidding process involves preparation of price bid for a large number of BoQ items. Can the bidding process be changed?	No.
29	There are some villages near the project site. Will they be got relocated before award of the contract?	Yes.
30	The approach roads to the project site are not wide enough. Can the Employer provide better access to the site?	No.
31	Are the taxes to be included in the Bid Price?	As stated in the ITB 14.5 of the Bid Documents, all duties, taxes, and other levies payable by the Contractor under the Contract, or for any other cause, as of the date 28 days prior to the deadline for submission of bids, shall be included in the rates and prices and the total Bid Price submitted by the Bidder.
32	Will the qualifications of sub-contractors proposed in the Bid be evaluated?	No. The qualification of the Joint Venture partners, if any, only will be considered for evaluation.
33	Will the Prices be adjustable during the completion period?	No.
34	Will unit price of some items be adjustable if the quantities vary too much?	Please refer to the clause 12.3 of the applicable FIDIC General Conditions of Contract for Construction.
35	When will the Advance Payment be triggered?	The Employer shall make an advance payment when the Contractor submits a guarantee in accordance with the clause 14.2 of the applicable FIDIC General Conditions of Contract for Construction.

Q. N.	Question	Answer
36	Remoteness of Site: Where will be client's office from where the payments would be administered will be located? Where will be Engineers Office Located? At site or at Dili?	Payments will be administered from Dili. The Engineers office will be located at Suai. The Engineer may maintain another office in Dili, if need be.
37	Will the radio frequency based walky -talky licensed by Government of Timor? Any fees or Free?	As per the regulation in force on the date of the requirement.
38	Which is the nearest Sea Port to Import Machinery & Materials, Road Connectivity to it? What size of ships the port can handle or there is a barge available to rehandle the goods?	Dili. Further information, if required, may be obtained from the relevant sources.
39	If the roads of access are going to be used by others besides contractor, why not such expenses shall be born by Timor Government so that project cost does not get loaded with such factors.	The project is to be implemented with the scheme already envisaged and made part of the bidding documents.
40	Employers Req 10-02-2012: Can bore well if drilled shall yield any potable water? Can we generate our own power with DG Set? Will such generation attract any regulatory Fees If yes please specify fees.	Yes. It is possible that the bore well, when drilled, provides potable water. The Contractor is expected to generate the power with DG set for his own consumption. Since the power is for Contractor's own consumption, no regulatory fee will be imposed.
41	Will we be allowed to set up our own boulder quarry to develop aggregate? Any Government Royalty charged on it? DO we need to import it? Any Import Duty	Yes, and there will be royalty charged for any mineral extraction. The requirement to import aggregate or otherwise depends on the Contractor's efforts to seek for available material within inside or outside of the country.
42	What are the prevailing labour wages for unskilled labour? Are there any minimum wages prescribed by Timor Government?	It is up to the Bidders to gather such information from the relevant sources.
43	Whether electrical wiring is with aluminum or copper?	Copper
44	Sub-Clause 1.5 - Priority of Documents: To replace: Documents Mutually Explanatory The documents forming the Contract are to be taken as mutually explanatory of one another. If an ambiguity or discrepancy is found, the priority shall be such as may be accorded by the governing law. The Engineer has authority to issue any instruction which he considers necessary to resolve an ambiguity or discrepancy. Question: Please spell out clearly what shall supersede what for better clarity & understanding supersession	The details are provided in the Form of Contract Agreement in the Section 8 of the Bid Documents.
45	Clause 4 - The Contractor Sub-Clause 4.1 Contractor's General Obligations: Whether all drawings and designs are frozen? Should there be any delay is supply of drawings explanations and or approval from	Please refer to the clause 1.9 of the applicable FIDIC General Conditions of Contract for Construction.

Q. N.	Question	Answer
	employer what is the recourse? Whether any price escalation will be considered for delay?	
46	Design Liability: What component of the work contractor is expected to make design & be responsible for it? Or this complete air port is design and built by contractor? Or if any designer is already appointed and some design left over will be required to be done by contractor? Whether contractor shall be paid for separately for such design?	The details are provided in the Technical specifications in Section 5 of the Bid Documents. This is not design and build by the contractor. No separate payments will be made for the designs to be done by the Contractor. The Bidders are to include their price of the design in the relevant item of the Bill of Quantities.
47	If the exigency of the work requires night working will be allowed?	Please refer to the clause 6.5 of the applicable FIDIC General Conditions of Contract for Construction.
48	Minimum Amount of Interim Payment Certificates: This condition of 5% be relaxed for first 24 weeks as the ground work required do take more time and is not valuable but to maintain cash flow for works it is important that work measured be paid at monthly frequency	The condition need not be relaxed.
49	20% Advance of accepted contract: We understand that upon submission of performance security 20% mobilization advance shall be paid on submission of Bank Guarantee. Is our understanding correct? Moreover we suggest that no recovery shall be effected till 20% of contract amount is achieved in progress of the work and by the time 80% of contract amount is over the recovery should be complete. We do not understand correctly Repayment at 25% please clarify	Please refer to the clause 14.2 of the applicable FIDIC General Conditions of Contract for Construction.
50	Part I, Section 3: Technical Evaluation: 2. Construction Experience: (c) Completed Pavement Works for Roads, Highways including Building Projects: Please clarify and define the meaning of the word "Buildings"	The "Building" means Passenger Terminal Building, Hangars, Office Buildings, etc.
51	Part III, Section 7, Particular Conditions: Clause 4: 4-1 Contractor's General Obligation: Add. Design Liability (b) and (d): Please clarify and define the meaning of the word "S.O." mentioned in the sentence in (b) and (d) of Particular Conditions 4-1 (refer to Related Article 3).	S. O. refers to the Engineer of the Employer.
52	Part I, Section 4, Bidding Form: Form ELI-2 JV Information Sheet: JV/Specialist Subcontractor Information: Please clarify and define the meaning of the word "Specialist Subcontractor".	Specialist Subcontractor is a Subcontractor who is involved in supply of specialty equipment and or services that cannot be provided by the Contractor (i.e. Nav aids).

Q. N.	Question	Answer
53	Section 3, 3-7 – Quality Assurance: ISO 9001:2000 Certification: Can we provide KS Q ISO 9001:2009/ISO 9001:2008 instead of ISO 9001:2000 certification with bid?	The bidders may submit Quality Assurance: ISO 9001:2000 or later Certification.
54	<p>Referring to the Bid Documents in the CD form, we found that the following were missing in the CD received but appeared in the contents of the Bid Document:</p> <p><u>Part 7 – Additional Specification:</u> <u>Division 2 – Site Construction</u> 02200 demolition 02365 termite control 02540 septic tank and absorption 02721 sub-base 02722 base course 02740 asphaltic concrete pavement 02820 fence and gates</p> <p><u>Division 3 – Concrete</u> 03400 precast concrete</p> <p><u>Division 4 – Masonry</u> 04270 glass block</p> <p><u>Division 5 – Metals</u> 05120 structural steel</p> <p><u>Division 6 – Wood and Plastic</u> 06200 finish carpentry 06410 cabinets</p> <p><u>Division 7 – Thermal and Moisture</u> 07100 waterproofing</p> <p><u>Division 9 – Finishes</u> 09500 ceiling 09630 granite 09680 carpet</p>	The specifications contained under this Part 7 are only additional specifications to supplement the Technical Specifications contained in Part 1 to Part 6. Any missing information in this Part is not required to be stated.

Q. N.	Question	Answer
	Please provide the said document/information.	
55	<p>The following drawings were missing in the Bid Document received in CD form: Volume 3 – Book 2 of 5: a. Air traffic control tower – reflective ceiling plan, Dwg. No. SATL/L/AR/AC/201</p>	The missing drawing has been provided and included in the Addendum No. 1.
56	<p>The following drawings were missing in the Bid Document received in CD form: Volume 3 – Book 5 of 5: Civil Drawings – Landside Drainage – Drainage Layout (sheet 6 of 6), Dwg. No. SATL/TD/L/CV/CD/1006</p>	The drawing sheets under the drainage Layout section consist of 5 sheets of drawings instead of 6. They may be read as sheet 1/5, etc. and not 1/6, etc.
57	Referring to the Bid Document, Part I, section 4 – Bidding Forms (BDF), which address shall the Bidder attention to/appear on the Letter of Bid?	It may be addressed to Ministry of Petroleum and Mineral Resources, Timor-Leste.
58	<p>Part II, Section 5 – Employer’s Requirements, Bill of Quantities: <u>BOQ HBS-Baggage X-Ray Machine</u> 1) 2 types of X-Ray machines are to be quoted; Baggage X-Ray Machine and Security X-Ray Machines. Please advise whether the Technical Specification in Section 43, Screening Machine System applies to both types? 2) In order for us to propose a solution, we need to know the purpose of the Baggage X-Ray machine and the Security X-Ray Machines. To screen check-in baggage, hand carried baggage etc. Please specify.</p>	<p>1) Yes. 2) The purpose of Baggage X-Ray machine is to screen check-in luggage only. The purpose of security X-Ray machine is to conduct body screening and hand-carried luggage screening only.</p>
59	<p>Part II, Section 5 – Employer’s Requirements, Technical Specifications: <u>Section 43 – Screening Machine System</u> There is no indication on the minimum and maximum size of the baggage going into the X-Ray Machine. Please provide an indication on the size of the baggage in order for us to propose a solution.</p>	Tunnel size 900mm x 760mm approx.
60	<p>Part II, Section 5 – Employer’s Requirements, Bill of Quantities: <u>BOQ Bill No. 5/11 – Aviation Refuel Truck</u> 4.1) Item 1.1, ii- Truck- 5 tons fuel vehicle. Please confirm if we can offer bigger capacity of the truck to suit the tank capacity of 10,000 liters.</p>	4.1) Yes

Q. N.	Question	Answer
	<p>4.2) Please provide flow rate & infill details.</p> <p>4.3) Please advise if the truck is used for Jet-Fuel or Avgas.</p>	<p>4.2) 1,000 liters/minute</p> <p>4.3) Jet-fuel</p>
61	What is contract duration, i.e. how many calendar days from beginning until the end of the works?	As mentioned in the Addendum-1, the Time for Completion is 672 days.
62	What is the anticipated contract magnitude?	This information is not to be disclosed in this bidding process.
63	What is the amount of the Performance Security for this contract?	As mentioned in the Section 9 of the Bid Documents, the amount of the performance security will be Five (5%) Percent of the initial Contract Price.
64	What are the available power, communication, water and sewage for mobilization and construction on Suai Airport site and how stable are they?	The prospective Bidders may check for this information themselves during their site visit.
65	<p>The ITB published on the procurement portal says participation is open to "interested international bidders in joint venture with national contractor".</p> <p>In the documents, we do not find any mention of the requirements of national contractor and the documents say that "single entity" is allowed to bid. Please clarify. Do we need to form a JV with national contractor in order to bid or not?</p>	<p>It is not mandatory for foreign Bidders to have a joint venture with local Bidders. However, the Bidders are encouraged to involve local Bidders in some form like sub-contractors, etc.</p> <p>As mentioned in the ITB 4.1 of the Bid Documents, a Bidder may be a natural person or a private entity or a combination of them with a formal intent to enter into an agreement or under an existing agreement in the form of a Joint Venture (JV). The Invitation to Bids published is not part of the Bid Documents as mentioned in the ITB 6.2 of the Bid Documents.</p>



Aniceto do Rosario
Member, National Procurement Commission