Annual Report

La'o Hamutuk

January – December 2025

La'o Hamutuk's vision

The people of Timor-Leste, women and men, of current and future generations, will live in peace and contentment. They will control a transparent, just and sustainable development process which respects all people's cultures and rights. All citizens will benefit from Timor-Leste's resources, and will accept the responsibility for protecting them.

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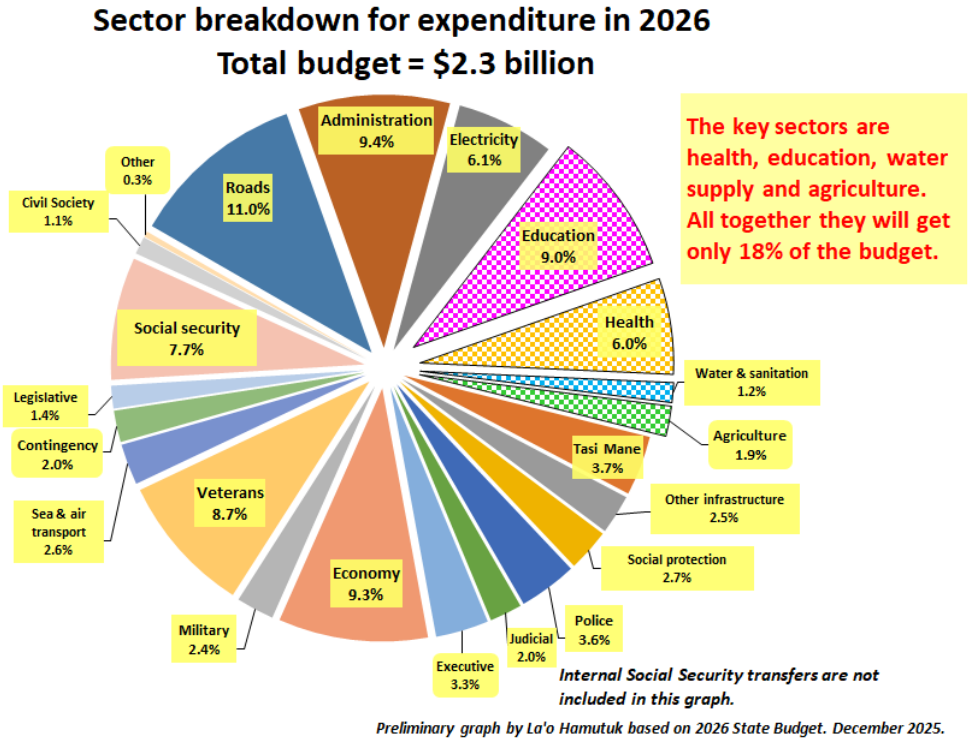
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Mission and Situational Context

La'o Hamutuk ("Walking Together" in English) is an independent, Timor-Leste nongovernmental organization which monitors, analyzes and reports on development processes in Timor-Leste, particularly the programs and policies of the national government and international agencies operating in the country. La'o Hamutuk produces fact-based analysis to educate and empower the public on decisions being made by its representatives. We consult with and lobby decision-makers in Government, Parliament, and international agencies to advocate for more equitable, sustainable, and people-focused policies.

During 2025, the government operated with an approved budget of $2.2 billion (excluding Social Security internal transfers), of which $1.8 billion was executed.[1] Withdrawals from the Petroleum Fund (PF) continue to be the main source of money for the national budget. In 2025, the $1.5 billion withdrawn from the PF paid for three-fourths of all state expenditures.

On 21 November Parliament passed the 2026 State Budget, a 5% increase over the one for 2025, notwithstanding that petroleum revenues have ceased.[2]



Expenditure in the 2026 state budget totals $2.3 billion, of which only 18% is allocated to the strategic sectors of education, health, agriculture, water and sanitation, which the Government should prioritize because the lives and futures of most people depend on them. However, the reality of the 2025–2026 period shows that policy measures to prioritize planning and budget allocation to strategic sectors are still limited.

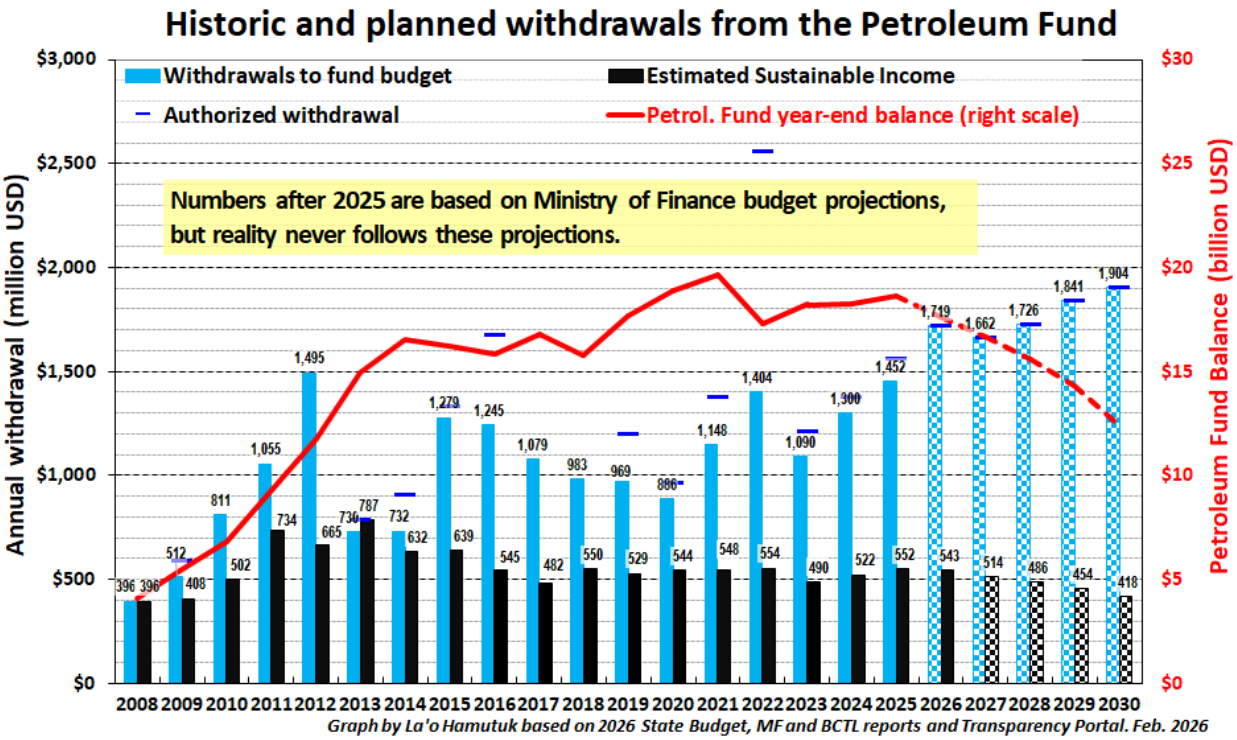
The Ministry of Finance has publicly warned that the Petroleum Fund could be depleted within a decade, since oil and gas production and revenues ended in June 2025. The remaining balance is an opportunity to invest in productive and sustainable sectors. This is essential to prevent Timor-Leste from falling into fiscal crisis in the near to medium term. Therefore, withdrawals from the Fund must be managed carefully by eliminating unnecessary expenditures and setting a sustainable withdrawal level that supports the Fund's long-term viability.

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1 https://www.laohamutuk.org/econ/OGE25/24OGE25.htm

2 https://www.laohamutuk.org/econ/OGE26/25OGE26.htm

Our analysis of the budget process shows that decision-makers withdrew funds from the Petroleum Fund without considering that the fiscal cliff (see below), will drastically impact people's lives. However, the Government's actions are not consistent with its public statements, which reiterate that we must invest in productive sectors to support the country's economy. The amount withdrawn from the Fund in 2025 was $1.45 billion, less than the $1.56 billion authorized in the 2025 budget but still more than twice the Estimated Sustainable Revenue of $0.55 billion. The following graph demonstrates the Government's continued plans for increased withdrawals even as the Petroleum Fund is depleted.



During 2025, the Government mainly focused on what we see as non-essential policies. ASEAN accepted Timor-Leste as a full member, and a working group has convened to discuss aligning national laws and policies with the roadmap provided by ASEAN. The Government committed to finalizing all political, legal, technical, and institutional preparations by the October 2025 summit, particularly concerning core economic agreements.[3] However, this ambition ignores the fact that Timor-Leste has limited capacity to produce goods for the formal economy. Joining ASEAN under these conditions could significantly increase exposure to external economic pressures and reduce policy flexibility to protect vulnerable populations.

Economic and trade policies must safeguard the vulnerable population; ASEAN's Free Trade Agreements do not protect Timor-Leste's domestic economy from external domination or ensure the competitiveness of local products. Currently, two-thirds of Timor-Leste's population relies on subsistence agriculture, small-scale businesses in traditional markets, and informal street vending. Unfortunately, this sector has yet to become a key driver of national economic growth or production.

Currently Timor-Leste's economy remains low-income and heavily dependent on past oil and gas revenue, with high unemployment due to a lack of job opportunities. Efforts to promote agriculture, industry, and services have had little success, so the country continues to rely heavily on imports; the non-oil goods trade deficit in 2025 was $919 million. Non-oil state revenue has not grown significantly and still covers only 11% of the budget, further

[3] For details, see https://www.laohamutuk.org/econ/ASEAN/26ASEAN.htm.

exacerbating the challenges. Despite these economic issues, the IX Government intends to increase the national budget each year. However, this increased budget is mostly allocated to administrative costs and large infrastructure projects, while the basic needs of the population—such as health, education, housing, nutrition, and job opportunities-are largely neglected. Furthermore, the government continues to prioritize extractive projects like Tasi Mane, Greater Sunrise and mining allocating a significant portion of the budget to these ventures for the coming years, despite the pressing needs of the people.

Oil and gas revenues have ended, so Timor-Leste's Petroleum Fund depends on returns from investments in international financial markets. Timor-Leste will fall over a fiscal cliff in about a decade, when the Petroleum Fund (PF) runs out. The Ministry of Finance has mentioned this pending crisis for the last two years (La'o Hamutuk has raised this concern since 2011[4]), and it has recently been reinforced by the World Bank, IMF and other development partners. Unfortunately, the 2025 and 2026 budget discussions and enactment in Parliament largely ignored this impending crisis.

Furthermore, concerns over the impending "fiscal cliff" are compounded by the impoverished living conditions of the Timor-Leste people. Despite this, the National Parliament allocated funds in the 2025 state budget to purchase luxury cars for its members, while former officials continue to receive generous pensions. This lack of social justice motivated three days of student demonstrations at the National Parliament, which responded by repealing the lifetime pension law and cancelling the purchase of the cars for MPs.

The following are some major results of our work during 2025:

- La'o Hamutuk was interviewed or cited more than 123 times in national and international media (see appendix 2).
- Our analysis of the draft amendments to Budget Framework Law No. 2/2022 suggested changes to strengthen accountability, transparency and governance in the budget process, several of which were incorporated in the law No. 3/2025.
- We brought issues related to mining to the attention of the media, public, and civil society.
- Throughout the period, dozens of local and international researchers, NGOs, academics, government agencies, and development partners requested strategic meetings, continuing to trust La'o Hamutuk as a reliable source of independent, evidence-based information.
- The public, including civil society, local communities, and media, can access our detailed analysis of the budget and participate in public debates, and also improve their coverage.
- After La'o Hamutuk held a press conference on the proposed 2026 state budget, many media invited LH for interviews.
- In its report[5] on the proposed 2026 State Budget Law, Parliament's Public Finance Committee included our recommendations and annexed our entire submission.
- We maintained and expanded our website, published our *Bulletin* and produced four radio programs

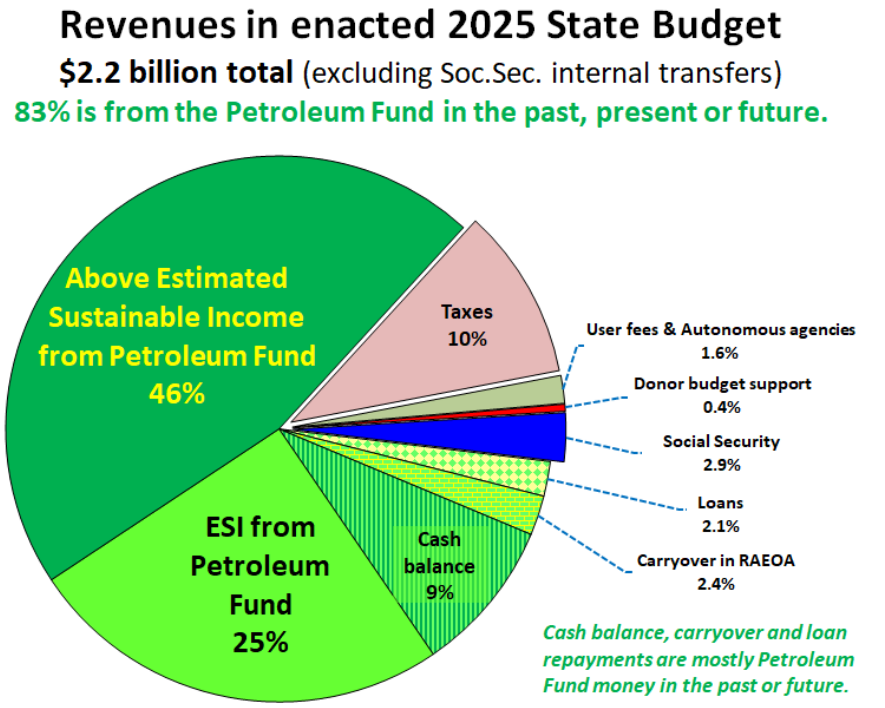
[4] See, for example, http://laohamutuk.blogspot.com/2012/05/how-timor-leste-got-ten-billion-dollars.html and https://www.laohamutuk.org/econ/model/13PFSustainability.htm

[5] https://www.laohamutuk.org/econ/OGE26/Relat%C3%B3rio%20e%20Parecer%20da%20Comiss%C3%A3o-C%20Sobre%20PPL%20OGE%202026.pdf

Program Activities

Public events

During the reporting period, La'o Hamutuk monitored and analyzed the implementation of the 2025 budget and the enactment of the 2026 State budget. We participated in the Ministry of Finance's Budget Workshop for Budget Year 2026 and presented at Parliament's Panorama Orsamentál workshop, sharing LH's analysis[6]. LH wrote two submissions to Parliament: the first on the economic overview[7] and the second focused on the agricultural sector.[8] We also wrote an open letter[9] to the President. The pie chart below shows the authorized withdrawals from the Petroleum Fund (PF) during 2025. About 83% of the budget was executed, and PF transfers before, during and after 2025 paid for 85% of it.



Graph by La'o Hamutuk based on the State Budget for 2025. February 2025.

We participated in meetings hosted by the Minister of Finance, National Parliament and the Central Bank, advocating for better transparency and more accountability. Our engagement with raised important issues that still need to be improved by the Government. La'o Hamutuk and other civil society representatives met with the Minister of Finance to establish a Multi-Stakeholder Forum (MSF). This initiative includes the creation of an Open Government Partnership (OGP) Secretariat. The network begins with an initial commitment to advancing transparency, accountability, and citizen participation, aiming to improve good governance in Timor-Leste.

We also encouraged programs aimed at economic diversification, with a particular focus on initiatives to boost domestic agricultural production. If effectively implemented, these programs could help reduce Timor-Leste's alarming rates of stunting and malnutrition. In parallel, we continue to monitor Timor-Leste's accession process to ASEAN and policy developments following its 2024 WTO membership.

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6 https://www.laohamutuk.org/econ/OGE26/Panorama/251017LHApresentasaun_ba_Panorama_OJE_2026.pdf

7 https://www.laohamutuk.org/econ/OGE26/251029SubmisaunPropostaOJE2026.pdf

8 https://www.laohamutuk.org/econ/OGE26/251029LHsubAgrikulturaOJE2026.pdf

9 https://www.laohamutuk.org/econ/OGE25/241125LHKarta_Pedidu_ba_PR_atu_Veta_Proposta_Lei_OJE_2025.pdf

In 2025, the IX Government of Timor-Leste introduced a series of legislative and policy reforms, reaffirming its commitment to join ASEAN by 26 October 2025. While this ambition marks a significant step toward regional integration, we are concerned that the ASEAN Free Trade Agreement (AFTA) may fail to shield Timor-Leste's domestic economy from external economic dominance. Through a public statement,[10] we highlighted critical issues for the government to address as it moves forward with ASEAN membership. Our position gained widespread coverage in local and international media, attracting significant public attention, prompting discussions at various levels, including within the government, NGOs, and academia to further examine the potential advantages and of Timor-Leste's membership in ASEAN.

We continued our advocacy and raised important issues regarding transparency, accountability and public participation. In reality, no ministry practiced transparency and accountability to guarantee public participation in the 2026 budget proposal process, nor has any optimized their website to share information with the public. Two LH staff made presentations at the Timor-Leste Studies Association (TLSA) about the implications of economic inconsistency for the equity, resilience and sustainability[11] and on the resource curse.[12]

To strengthen the government's stated commitment to transparency and enhance public participation in budgetary processes, La'o Hamutuk wrote a critical analysis[13], which was published in several media. While the Budget Review Commission was discussing, we wrote letters the Prime Minister[14] and the President of the National Parliament[15] with some important recommendations related to the proposed 2026 state budget. As part of its advocacy efforts, La'o Hamutuk also provided briefings on state budget analysis to civil society, media and youth group, universities, and some Parliamentary Bench. We met with several important actors to discuss Timor-Leste's overall context and Government programs, and to share our perspectives, and analysis, as well to try to influence their work. We met with the, the World Bank, IMF, ADB, EU, JICA, India, Sweden, Australia embassy, national and international researcher.

In relation to extractive industries, La'o Hamutuk continued updating our Petroleum Projects and Production Sharing Contracts webpage[16], including on the Chuditch offshore field. The Greater Sunrise project is again being discussed by Timor-Leste and Australia, and we consistently advocated for more transparency. Exploration for possible future mining proceeded during this period, and we updated our webpage to make key information available to the public.[17]

La'o Hamutuk organized several activities, including public meetings in Natarbora, Iliomar and Turiscai, focusing on fiscal sustainability and climate change. We organized a community discussion in Lautem on proposed limestone mining in their vicinity. We collaborated with PN-BESI.TL (National Water, Sanitation and Hygiene Platform in Timor-Leste) to hold a national seminar in Dili assessing an international NGO water supply project. Together with the National Agro-ecological Rehabilitation Movement (RAENAL), OilWatch, Kdadalak Sulimutu Institute (KSI), and the UNTL Peace Center, we organized the Mother Earth Day Festival in Dili focusing on agroecology for reconstruction of the human-ecology relationship. The event emphasized sustainable solutions, climate justice, and global solidarity.

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10 https://www.laohamutuk.org/econ/ASEAN/251025LH-ASEANen.pdf

11 https://www.laohamutuk.org/econ/briefing/250718EkaTLSA%20Presentation.pdf

12 https://www.laohamutuk.org/Oil/curse/2507ScheinerTLSAResource%20Curse%20in%20TL.pdf

13 https://www.laohamutuk.org/econ/OGE26/250818Analiza%20Kritika%20kona-ba%20Preparasaun%20OGE%202026.pdf

14 https://www.laohamutuk.org/econ/OGE26/250825LHKarta%20aberta%20ba%20PM%20OJE2026te.pdf

15 https://www.laohamutuk.org/econ/OGE26/250926LHKarta%20ba%20PN%20OGE_2026.pdf

16 https://www.laohamutuk.org/Oil/PSCs/10PSCs.htm

17 https://www.laohamutuk.org/Oil/Mining/24MiningProjects.htm

Sharing our knowledge

La'o Hamutuk continued to be a consistent source of information for the Government, Parliament, President and other state institutions, as well as for academics, journalists, civil society, consultants, diplomats, NGOs and others. Many rely on La'o Hamutuk for independent, factual information, and often ask for our perspective on Timor-Leste's economic and social situation. We participated in several public consultations by government and private entities, and also provided feedback on draft articles, papers and reports by academics and international journalists and development agencies.

During 2025, La'o Hamutuk staff gave many interviews to local and international journalists, appeared as panelists, presented two papers at the Timor-Leste Studies Association (TLSA) conference, and contributed to online and print publications. We also continued to monitor coverage of the topics we follow, and tried to correct misinformation spread via print, broadcast, online and social media.

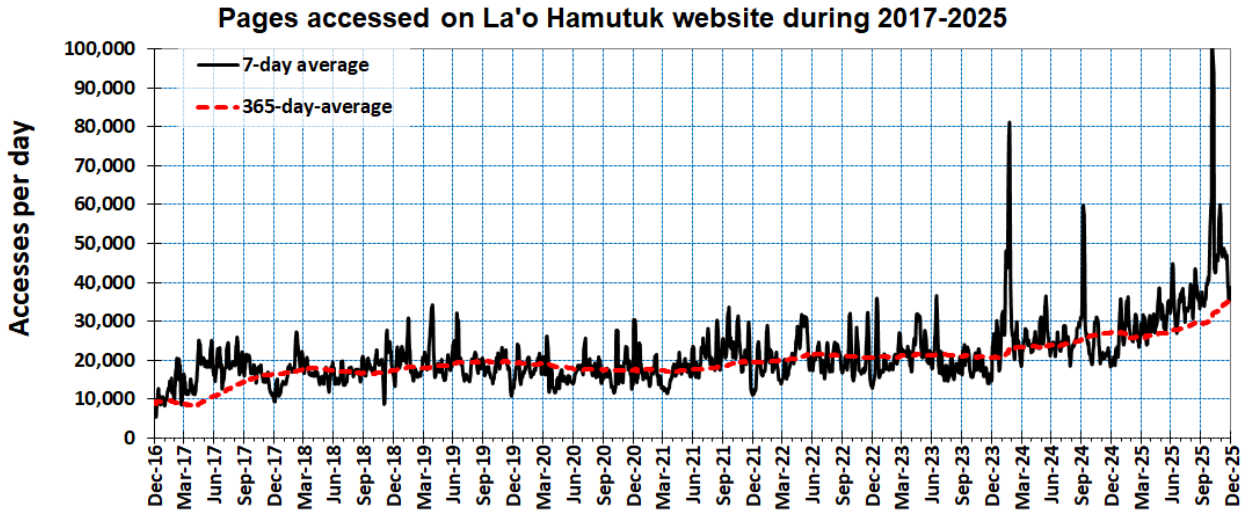
Among the meetings we held were:

- The World Bank (two times), the Asian Development Bank (ADB) and the European Union (EU) to discuss the country's economic situation and their strategies to collaborate with civil society.
- The International Monetary Fund (IMF) twice. Once to discuss their upcoming Article IV report, financial management and Greater Sunrise and another on the progress of the 2025 state expenditures and the 2026 state budget proposal, including economic development and ASEAN.
- Japan International Cooperation Agency (JICA) consultancy team on the results of JICA-supported projects, whether they are sustainable and really help people's lives.
- Strategic Development Plan (PEDN) consultancy team on how to measure its achievements, and the strategic plan for 2026-2035.
- The Ministry of Finance (MF), to discuss the establishment of the Multi-Stakeholder Forum (MSF) within the framework of the initiative to create the Open Government Partnership Secretariat (OGP).
- The Secretariat of State for Forestry, Fisheries and Livestock to discuss programs that have been implemented, and the plan for 2026 to respond to concerns related to the implementation by the Ministry of Agriculture.
- The National Environmental Licensing Authority (ANLA, I.P.) to coordinate work, how LH can contribute to environmental work, including confirming some information.
- The Minister of Petroleum and Mineral Resources (MPRM) to discuss related agreements and the Sunrise concept study report by Wood Group, which the minister informed us found that all four options of Greater Sunrise Project are possible.
- The National Mineral Authority (ANM, I.P.) to discuss the mining project licensing process, and how they can prevent risks and ensure benefits.
- INPEX Japan to discuss the future progress of the Greater Sunrise project.
- Eni-Australia to discuss their upcoming marine seismic surveys.
- Several Ambassadors (Sweden, Singapore, India and Australia) to discuss how to improve the social and economic sectors in Timor-Leste.
- International and national researchers on various issues, including economic diversification, the Petroleum Fund, mining, cybercrime and cybersecurity, elections, blue economy, agriculture and land, the education system, and justice for past crimes, information and communication technology (ICT), climate change, and participation of CSOs in state budget advocacy related to organizations of people with disabilities.

Website, blog and email lists

La'o Hamutuk's website (www.laohamutuk.org), in Tetum and English, continues to be a primary source for reliable, independent information and analysis on many issues relating to Timor-Leste, including government finances, large scale infrastructure projects, private investment, petroleum and other extractive industries, land laws, maritime boundaries and sustainable development. It now contains 23 gigabytes of information in more than 20,000 files.

We collect and publish documents from many different sources and combine them with our own analysis. In 2025, we created three new webpages. We continued to update existing pages and to post materials to our reference page.[18] During 2025, our website was visited by an average of 12,300 people per day, and they accessed 36,000 pages, 31% more than in 2024.

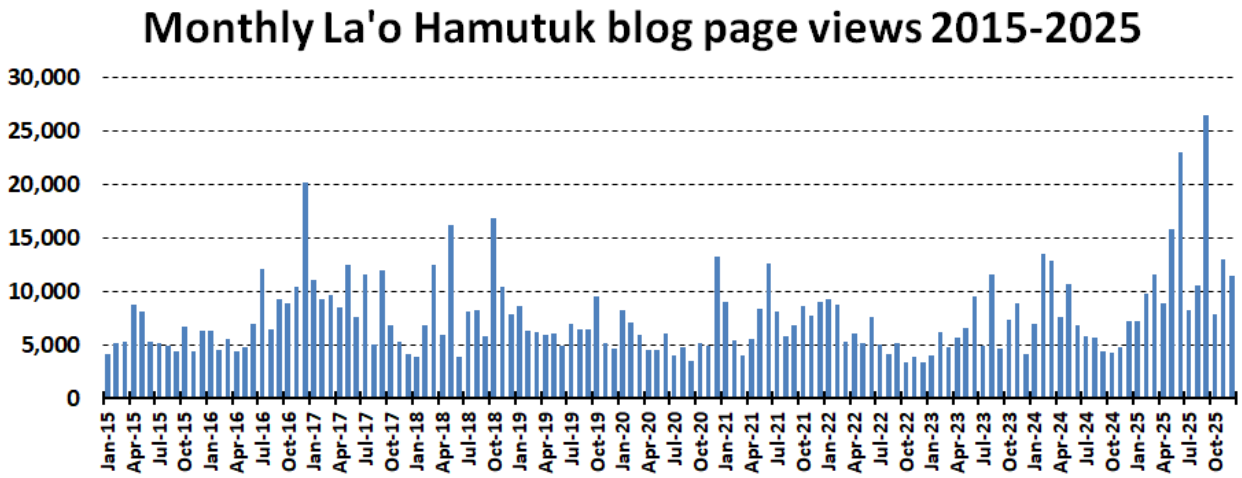


The following are some of the pages we created or significantly updated during 2025:

- New web page on the 2026 State Budget process[19]
- New web page on Timor-Leste's great hopes for Greater Sunrise Oil and Gas[20]
- New web page with Materials from 2025 TL and Development Partners Meeting[21]
- Updated webpage on 2025 State Budget with information about budget execution[22]
- Regular updates with new information and documents to our pages on Petroleum projects[23], Mining projects[24], Environmental licensing[25], the Petroleum Fund[26] and many others.

[18] https://www.laohamutuk.org/DVD/DVDIndexEn.htm or https://www.laohamutuk.org/DVD/DVDIndexTe.htm
[19] https://www.laohamutuk.org/econ/OGE26/25OGE26.htm
[20] https://www.laohamutuk.org/Oil/Sunrise/25Sunrise.htm
[21] https://www.laohamutuk.org/econ/25TLDPM/25TLDPMindex.htm
[22] https://www.laohamutuk.org/econ/OGE25/24OGE25.htm
[23] https://www.laohamutuk.org/Oil/PSCs/10PSCs.htm
[24] https://www.laohamutuk.org/Oil/Mining/24MiningProjects.htm
[25] https://www.laohamutuk.org/Env/18EnvRegistry.htm
[26] https://www.laohamutuk.org/Oil/PetFund/05PFIndex.htm

About 420 people accessed our blog each day in 2025, 70% more than in 2024.



We continue to circulate our English-language articles over ETAN's "east-timor" email list, which has more than 13,500 subscribers. We also post to Facebook, LinkedIn and other social media.

We provided information to the public by appearing on many television programs and were frequently interviewed by local and international media (see Appendix 2).

Radio programs

We produced and broadcast four radio programs on seven community radio stations across the country, interviewing guests from Parliament, civil society, and academia to present informative discussions of key issues facing Timor-Leste. The radio programs are available on our website[27] and are listed in Appendix 5.

Bulletin and *Surat Popular*

We produced a new *Bulletin* with articles on the 2026 general state; analysis of the 2026 budget for agriculture; food sovereignty; transparency, accountability and participation; voices from the community on mining projects; Tasi Mane and Sunrise; and education development.[28]

We published two new *Surat Popular* popular education pamphlets on Food Sovereignty and Economy[29], and on Education.[30] We distributed five hundred copies during public meetings in Natarbora, Lautem, Iliomar, and Turiskai, as well as other municipalities.

[27] https://www.laohamutuk.org/media/radio.htm

[28] https://www.laohamutuk.org/Bulletin/2025/bulletinv26te.htm

[29] https://www.laohamutuk.org/surat/251016SP_Soberania_ai-han.pdf

[30] https://www.laohamutuk.org/educ/251111Surat%20Popular%20Edukasaun.pdf

Analysis, Monitoring and Research

State Budget, Economy and Fiscal Sustainability

We monitored the 2025 budget spending and analyzed the proposed 2026 state budget, finding that 85% of the budget will be sourced from the Petroleum Fund (PF), and that planned withdrawals from the PF will continue to increase. We created a new webpage on the 2026 state budget[31] and dedicated significant effort to analyzing, drafting submissions, and actively participating in discussions on the proposed budget for 2026. La'o Hamutuk presented our perspectives at a budget workshop organized by the National Parliament.[32] We maintained regular communication with the Ministry of Finance, stressing the importance of timely publication of budget documents on its website.

For many years, more than 80% of state expenditure has been financed by the PF, and it will be very challenging for Timor-Leste when the Petroleum Fund is used up, which will happen within a decade as oil and gas production have ceased. This will strongly impact the economy as a whole, includes public employee salaries, public benefits and services, and procurement from the private sector, causing the state to fall over a fiscal cliff. The Petroleum Fund is not sustainable in the long term, which is why TL needs to diversify its economy and reduce imports. Under the current expenditure trend, the Petroleum Fund is expected to run out in 2037; the Ministry of Finance is weighing the costs and benefits of introducing tax reforms. These proactive measures could delay the depletion of the Petroleum Fund.

Therefore, we wrote a submission to the National Parliament[33] that included analysis and recommendations, which were incorporated into the report[34] of Parliament Committee C (Public Finances). La'o Hamutuk was invited to observe several relevant "public" hearings. Nevertheless, Parliament ultimately approved the proposed budget without significant changes. While Parliamentary committees discussed the budget proposal, La'o Hamutuk's staff and analysis were featured in many media, and we gave presentations to seminars at UNDIL, UNITAL, UNPAZ, UNTL Social Science Faculty, UNTL Economics Faculty, a youth group, and a briefing organized by the journalists' association (AJTL). In addition, we facilitated trainings on economic overview and 2026 state budget analysis for productive groups from municipalities, organized by Oxfam and APFTL.

When state agencies published inaccurate or inconsistent information, we often let them know privately and worked to correct it.

In our 2024 Annual Report, we noted that many people value research, analysis, and advocacy on governance and rights. There is strong demand outside the capital for greater knowledge about the budget process and how to participate actively in budget advocacy. In response, during 2025 we increased our activities in universities and rural areas and received positive responses from participants in our public meetings. As we have learned from previous capacity-building activities, there needs to be ongoing engagement with these students and communities. Attempts to empower and increase capacity often fail when they are not part of a continuing engagement plan. Therefore, we continue to be active with university students and municipalities outside of Dili.

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31 https://www.laohamutuk.org/econ/OGE26/25OGE26.htm

32 https://www.laohamutuk.org/econ/OGE26/Panorama/251017LHApresentasaun_ba_Panorama_OJE_2026.pdf

33 https://www.laohamutuk.org/econ/OGE26/251029SubmisaunPropostaOJE2026.pdf

34 https://www.laohamutuk.org/econ/OGE26/Relat%C3%B3rio%20e%20Parecer%20da%20Comiss%C3%A3o-C%20Sobre%20PPL%20OGE%202026.pdf

Natural Resources and Petroleum

We continued to monitor and analyze developments related to the Greater Sunrise project, the proposed Carbon Capture and Storage project at Bayu-Undan, and other offshore and onshore petroleum and mining projects. We inform the public and urge decision-makers to consider climate change caused by continued extraction and burning of fossil fuels. Although some still promote the Net-Zero Carbon Program, Carbon Capture and Storage (CCS) and carbon markets, these are ineffective, and many countries have canceled such projects as greenwashing. La'o Hamutuk believes that mitigation should be gradually increased to end all activities of the oil and gas industry, instead of producing legal frameworks that continue to damage the planet.

Regarding mining, Timor-Leste licensed Tivan Ltd. to explore for copper and gold in the Turiscai area of Manufahi, Tivan's first project outside Australia. They planned to start drilling in April 2026. In July 2025, Tivan announced that they had discovered copper mineralization. Therefore, in September, La'o Hamutuk held a community meeting in Turiscai on the impacts of the mining project. We also organized a community discussion in Suku Parlamentu, Lautem, because this will become a site for limestone exploration; we held discussions with the community and local authorities, how to prevent and minimize risks from mining to people and the environment.

In November, the National Mining Authority (ANM) launched Timor-Leste's Second Licensing Round for Metallic and Non-Metallic Minerals, with 33 new blocks open for bidding. In early December, ANM conducted community surveys in several areas. LH met with ANM regarding mining developments and how ANM can more effectively minimize risks and ensure benefits.

Concerning the Tasi Mane project, the government is committed to developing petroleum infrastructure on the south coast, supported by a new concept study conducted by Wood PLC for the Greater Sunrise joint venture partners. La'o Hamutuk met with the Minister of Petroleum and Mineral Resources (MPRM) to discuss related agreements and Wood's report, which the minister informed us found that all four options (TLNG, DLNG, Ichthys LNG, and new Australia LNG) are technically viable, with manageable risks. However, we have significant concerns about the economic viability of the project, in which no outside investors have shown interest. Timor-Leste's cannot finance the development of the Greater Sunrise and Tasi Mane projects and simultaneously manage risks related to the environment and human life, including ensuring economic and social returns.

Eni Australia conducted preliminary consultations on their offshore seismic exploration, including meetings with La'o Hamutuk and the NGO Forum. We raised concerns about the project; we stressed the necessity of accurate and honest assessment of its socio-economic and environmental impacts. We also requested that LH participate directly in consultations with local communities. Our concern is that such projects may deliver national-level benefits while failing to benefit or even harming most people who live in nearby areas.

We continued to monitor oil and gas exploration projects awarded in the 2019-2022 licensing round, as well as onshore exploration for oil and gas, keeping in touch with affected communities. Since all the above projects are ongoing, we continue to research and evaluate their environmental and climate change impacts.

In October 2025, La'o Hamutuk was invited to Philippines to participate in the international conference organized by OilWatch Southeast Asia. In addition to the three-day conference, participants visited communities in Antipolo Province to better understand their living conditions, including intimidation and pressure from the military.

Governance and Human Rights

During 2025, we collaborated with Fundasaun Hadomi Timor (FHT) to explore development of a safe and rights-respecting online platform (website, blog and social media) that ensures people's rights and protects against bullying and threats, linking to the draft cybercrime law and international standards to ensure the use of a fair online platform in Timor-Leste. La'o Hamutuk made two presentations[35] on this issue at public meetings organized by FHT and TAF, presenting on the importance of cyber law related to the scam that occurred in Oecusse. The state needs to ensure data protection and cybersecurity laws to ensure people's rights and duties on digital platforms, including strengthening digital literacy in Timor-Leste.

Demonstrating our commitment to strengthening transparency and public participation, La'o Hamutuk joined the Open Government Partnership (OGP) Secretariat. The network is initially committed to advancing transparency, accountability and citizen participation to strengthen good governance. In August we called attention to large deficiencies in online Government information channels, such as ministerial websites and portals. La'o Hamutuk wrote a critical analysis[36] of sovereign bodies' failure to share budget preparation information with the public. We found that no ministry used the digital platforms or websites established by the government to share planning and budgetary documents in a way that invites public comment.

In addition, we wrote letters to the Prime Minister[37] and to the President of the National Parliament,[38] including Committees C and D, to appeal for greater transparency and participation in the upcoming budget debate. This shows a widespread failure to make timely and relevant information accessible, and some Government websites are used more to publicize past events than to share useful information. Our December *Bulletin* assessed the state of transparency, accountability and public participation in 2025.[39]

In the current context, we view digital formats as a useful means of communication and an opportunity to solicit constructive ideas and analytical contributions. Such input could help improve and elevate the quality of government documents and budget planning, while improving transparency and enabling public participation. In our view, selective citizen consultation alone is not sufficient. The lack of transparency in this process undermines democratic principles and risks producing a low-quality budget that fails to address systemic challenges across various sectors.

In collaboration with the Timor-Leste Water and Sanitation Network (PN-BESI.TL), we organized a national seminar[40] in Dili to present the findings from last year's assessment of international NGOs' interventions in water and sanitation. The seminar discussed key barriers to water supply in Timor-Leste. Sadly, these efforts have not yet led to substantial improvements in water access, particularly in rural areas, due the cost of operating and maintaining rural water systems.

In July, La'o Hamutuk was invited to South Korea to participate in the regional consultation with the mandate holder of the UN Special Procedure on financing for peace, organized by the Asia Pacific Forum on Women, Law and Development (APWLD), in collaboration with the Korea

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35 https://www.laohamutuk.org/Justice/defamation/cybercrime/251009PropostaLeiSibernetikuFTHihaALFeLa.pdf and https://www.laohamutuk.org/Justice/defamation/cybercrime/251023KonxiensiaReziliensiaFTHihaUNDIL.pdf

36 https://www.laohamutuk.org/econ/OGE26/250818Analiza%20Kritika%20kona-ba%20Preparasaun%20OGE%202026.pdf

37 https://www.laohamutuk.org/econ/OGE26/250825LHKarta%20aberta%20ba%20PM%20OJE2026te.pdf

38 https://www.laohamutuk.org/econ/OGE26/250926LHKarta%20ba%20PN%20OGE_2026.pdf

39 https://www.laohamutuk.org/Bulletin/2025/bulletinv26te.htm#Transp

40 https://www.laohamutuk.org/Health/250703Rezultadu%20Asesmentu%20BESI.pdf

Center for United Nations Human Rights Policy (KOCUN). Our presentation[41] shared information about peace financing in Timor-Leste.

We continue to advocate for good governance through direct advocacy with Government institutions, and attended a consultation on the elaboration of the national anti-corruption strategic plan to share our perspective on the appropriate strategy to respond to corruption in Timor-Leste. According to Transparency International, Timor-Leste scored 44 and ranked 73rd out of 182 countries in the 2024 and 2025 Corruption Perceptions Indices, reflecting stable but consistent challenges in public sector corruption.

Agriculture, Land and Environment

La'o Hamutuk continued to monitor government programs, with a particular focus on agriculture. We actively pursued initiatives in the agricultural sector, including submitting an open letter[42] to the Minister of Agriculture, Fisheries, Livestock, and Forestry (MAPPF). The letter presented our analysis of the current agricultural sector and offered recommendations to support the Ministry's annual action plan under the 2026 General State Budget. We recognize MAPPF's critical role in developing Timor-Leste's agricultural sector, including fisheries, livestock, and forestry. Agriculture remains a strategic foundation for economic development, providing healthy food and livelihoods for the entire population. It also offers sustainable solutions to persistent national challenges such as food insecurity, malnutrition, and poverty.

To strengthen our advocacy and share information with the public, we published a *Surat Popular*[43] on strengthening food sovereignty and the economy. Timor-Leste needs to maximize the potential of its land to increase the production of rice, corn, and other local products, thus building a more resilient, sustainable, and inclusive economy.

We participated in regular meetings of Rede ba Rai (Land Rights Network) to share information and encourage the Ministry of Justice to finalize complementary land laws. This collaboration addressed land issues related to the Tasi Mane project in Natarbora and other areas. We have made several interventions to raise concerns and produced a radio program on land rights that was widely covered, focusing on land laws and expropriation laws, emphasizing the need to protect landowners' rights. To help ensure women's right to access land as owners, we also produced a radio program on women's right to land (see Appendix 5).

As the Government has focused on the WTO and ASEAN, we made interventions to express our concerns in our statement[44] on Timor-Leste's accession as the 12th full member of ASEAN. Two-thirds of Timor-Leste's population lives by subsistence agriculture, small businesses in traditional markets and street vendors. Unfortunately, these have not yet become major drivers of economic growth. Despite the large number of farmers, many still lack adequate capacity to produce and respond to domestic demand. How will Timor-Leste be able compete with agricultural production from ASEAN countries? We believe that the Government has taken the wrong path by prioritizing these agreements rather than focusing on policies to develop local businesses and strengthen national production. We urge the Government to plan its programs better and to be more realistic about the impacts of these agreements on local people.

We also monitored the new government program on an integrated livestock system which aims to create sustainability in the livestock sector and increase the income of local farmers. In our visits to five places -- Raitahu-Viqueque, Dotic-Manufahi, Natarbora-Manatuto, Pato-Lautem and Korluli-Bobonaro -- we noticed that this model is promising, although its implementation on the

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41 https://www.laohamutuk.org/econ/250729Financing%20Peace%20in%20Timor-Leste.pdf

42 https://www.laohamutuk.org/Agri/2025/250424Karta%20aberta%20ba%20Ministru%20Agrikultura%20PAA%20OJE%202026.pdf

43 https://www.laohamutuk.org/surat/251016SP_Soberania_ai-han.pdf

44 https://www.laohamutuk.org/econ/ASEAN/2025/251025LH-ASEANte.pdf

ground faces significant challenges. Field-level animal centers continue to struggle with limited manpower, insufficient equipment, and a lack of veterinary medicine. In addition, water shortages and the inability to effectively manage or monitor animals within the centers further undermine their operations and overall effectiveness.

We also continue to work to increase public awareness of climate change and climate justice. We monitor activities of the government and other decision-makers, including information on their websites and consultations related to the draft law on climate change. We have submitted written inputs to the National Directorate for Climate Change and remain actively engaged in discussions on this ongoing legislative process.

Our advocacy includes presenting at public meetings as well as national and international seminars. Meanwhile, environmental damage continues to escalate, and temperatures remain unstable as extractive industries expand. Although some promote false solutions such as carbon farming, these approaches ultimately increase people's vulnerability rather than addressing the root causes of the climate crisis. Oil companies and fossil fuel-exporting countries need to be held accountable for the carbon emissions from consuming fuel they extract from our territory, which for Timor-Leste are larger than all emissions from within the country.

La'o Hamutuk's Networks

Timor-Leste networks

- Rede ba Rai (Land Network)
- Sustainable Agriculture Network (HASATIL)
- Core Group on Transparency (CGT)
- Timor-Leste NGO Forum (FONGTIL)
- Human Rights Defenders Network (RDDU)
- National Platform of Water Sanitation and Hygiene in Timor-Leste (PN-BESI.TL)
- Timor-Leste Coalition for Education (TLCE)
- Raes Hadomi Timor Oan - Disability Right Network (RHTO)
- Koligasaun Agrikultura (Agriculture Coalition)
- Open Government Partnership (OGP)

International Networks:

- Extractive Industries Transparency Initiative (EITI)
- International solidarity and human rights organizations, especially ETAN
- Timor-Leste Studies Association (TLSA)
- Australia-East Timor Association (AETA)
- ASEAN People's Forum (APF)
- OilWatch (especially in Southeast Asia)
- Towards Organic Asia
- Resource Justice Network (New name of Publish What You Pay)
- Inclusive Development International (IDI)
- Amnesty International

Organizational Report

As of the end of 2025, La'o Hamutuk has eight researchers including Celestino (Atino) Gusmão, Charles (Charlie) Scheiner (part-time from New York), Eliziaria Febe Gomes (part-time from Australia through the end of the year), Yonatan (Jonas) Gonsalves, Mariano Ferreira, Marta (Abata) da Silva, Elivania Correia and Elia (Eka) da Costa. Our Finance Officer is Ricarda Martins, and Assistants in Finance and Administration are Martinha Fernandes and Letícia Pereira. We also have three security employees and one cleaner.

We hosted two interns in 2025: Nicholas Anthony Kearney Orri from SOAS University in London for one year (September 2025-August 2026), and Eufrazia Pascuela from the University of Dili for 6 months (October 2025- March 2026).

Internally, we focused on setting our annual action plan and the external evaluation conducted for Misereor. We continue to invest in capacity building through English and leadership development training for selected staff members. Several staff members participated in trainings and workshops. One of La'o Hamutuk's donors (Humanis) facilitated two-day linking and learning activity of the From Governance to Rights: Promoting Peace, Equality, and Civil Rights for Inclusive Society in Timor-Leste, and another three-day Theory of Change (ToC)/Outcomes Harvesting workshop. We also met with the First Secretaries of the Norwegian Embassies to Indonesia and Timor Leste to discuss our progress, achievements and funding constraints. In addition, La'o Hamutuk other donors such as CCFD and Misereor organized partner meetings to discuss challenges and opportunities for future continuation of projects.

Outputs of La'o Hamutuk's Work in 2025

In our 2024 Annual Report, we identified new and quantifiable activities to be completed in 2025, as follows:

Target	**Result**
Write at least eight submissions or open letters to decision-makers on key issues, including proposed legislation and policies such as the state budget and public finances, offshore and onshore petroleum activity.	Ten submissions and open letters are listed in Appendix 4.
Follow the revision of the budget framework law and the 2026 State budget process, including written and oral testimony to Parliament, briefings for MPs, the media and civil society in Dili and Municipalities.	We closely followed the 2026 State Budget processes.[45] We conducted briefings, presented and wrote to Parliament, held seminars in several universities in Dili, three administrative posts, media briefing, youth group, and conducted press conferences on the proposed 2026 State Budget.

[45] https://www.laohamutuk.org/econ/OGE26/25OGE26.htm

Target	**Result**
Continue to monitor the Petroleum Fund's revenues, investments and withdrawals, and the implications for the sustainability of state finances.	We made updates to our webpage on the Petroleum Fund as the results of ongoing monitoring and analysis, and met with Central Bank officials to discuss it.[46]
Conduct three public meeting in Dili and Municipalities.	We conducted four training sessions for civil society.
Broadcast six Radio Igualdade programs	We broadcast only four radio programs.[47]
Produce one edition each of our *Bulletin* and *Surat Popular*	We produced one edition of the *Bulletin* and two editions of *Surat Popular*.
Recruit one local researcher and one international researcher	Due to funding constraints, we were unable to recruit new researchers in 2025.
Produce a short video and a TV talk show	We received many invitations from television and online podcasts to share LH's perspective on economic diversification, ASEAN, the 2026 budget, so we decided not to make a short video or TV talk show.
Conduct strategic meetings with government officials and other key actors about the current economic and social situation.	We conducted fifteen strategic meetings with government and development partners.

[46] https://www.laohamutuk.org/Oil/PetFund/05PFIndex.htm

[47] https://www.laohamutuk.org/media/radio.htm

Plans for 2026

We will continue to engage in research, analysis, and advocacy in relation to state finances and economy, governance and human rights, land rights and agriculture, and petroleum and natural resources. Guided by our strategic plan, we will carry out advocacy and public education strategies to communicate effectively with a range of target groups.

Our specific goals for 2026 are:

- Write at least eight submissions or open letters to decision-makers on key issues, including proposed legislation and policies such as the state budget and public finances, offshore and onshore petroleum activity.
- Follow the 2027 State budget process, including written and oral testimony to Parliament, briefings for MPs, the media and civil society in Dili and Municipalities.
- Continue to monitor the Petroleum Fund's revenues, investments and withdrawals, and the implications for the sustainability of state finances.
- Conduct five public meetings in Dili and Municipalities.
- Broadcast five Radio Igualdade programs.
- Produce one edition each of our *Bulletin* and *Surat Popular*.
- Recruit one local researcher and one international researcher.
- Produce a short video and a TV talk show.
- Conduct strategic meetings with government officials and other key actors about the current economic and social situation, petroleum and mining project, agriculture and climate change, education, health, water and sanitation, including ASEAN and other relevant issues.

Appendix 1. Financial Report

All amounts are specified in U.S. dollars. La'o Hamutuk's fiscal year is the calendar year.

The organization has a flat wage structure; local and international staff received take-home salaries of $972 per month from January to December 2025, plus the legally-mandated 13th month salary at the end of the year. According to Timor-Leste law, in addition to wage tax, 10% of pre-tax salaries must be paid into the government's social security program; the organization pays 6% and the employee pays 4%. International staff receive one return airfare from their home country, as well as a readjustment allowance of $200 for each month worked up to the end of their first year, payable after they finish working with La'o Hamutuk. According to Timor-Leste's Labor Code, Timorese staff who have worked for more than one year are entitled to severance pay when they leave the organization. Staff members who must move to Dili to work at La'o Hamutuk receive $200/month toward house rental costs.

Our work in 2025 was supported by grants from Misereor/KZE, the Norwegian government (administered by Yayasan Humanis & Inovasi Sosial in Jakarta –Formerly HIVOS), Comité Catholique contre la Faim et pour le Développement (CCFD), the Global Greengrants Fund (GGF) (with support from OilWatch SEAsia) and The Asia Foundation (TAF). La'o Hamutuk also earned money for services performed, and a donation from the Timor-Leste Studies Association. We received additional funds from CCFD to move from our old office and do some new office rehabilitation.

In order to ensure that everyone understands that La'o Hamutuk is independent, we maintain our long-standing policy of not accepting contributions from institutions with a significant interest in Timor-Leste: the UN and its agencies, the World Bank, ADB, IMF, major multilateral and bilateral donors to Timor-Leste, the Timor-Leste government, and transnational corporations operating here.

Balance Sheet

This table indicates our total assets at the ends of 2024 and 2025.

Calendar year	2025	2024
Cash and bank accounts at start of year	61,975	90,711
Receivables (salary and program advances)	17,787	18,895
Total assets at start of year	**79,762**	**109,606**
Income during year	211,190	158,729
Expenditure during year	200,055	188,574
Cash and bank accounts at end of year	76,700	61,975
Receivables at end of year	14,197	17,787
Total assets at end of year	**90,897**	**79,762**

Readjustment and severance

The following table includes future obligations that La'o Hamutuk will have to pay in severance and readjustment when staff members leave the organization. These depend on length of service, and are required by law (for Timorese staff) and by our policy (for internationals). At the end of each year, these accrued obligations were:

2025	2024
21,033	21,842

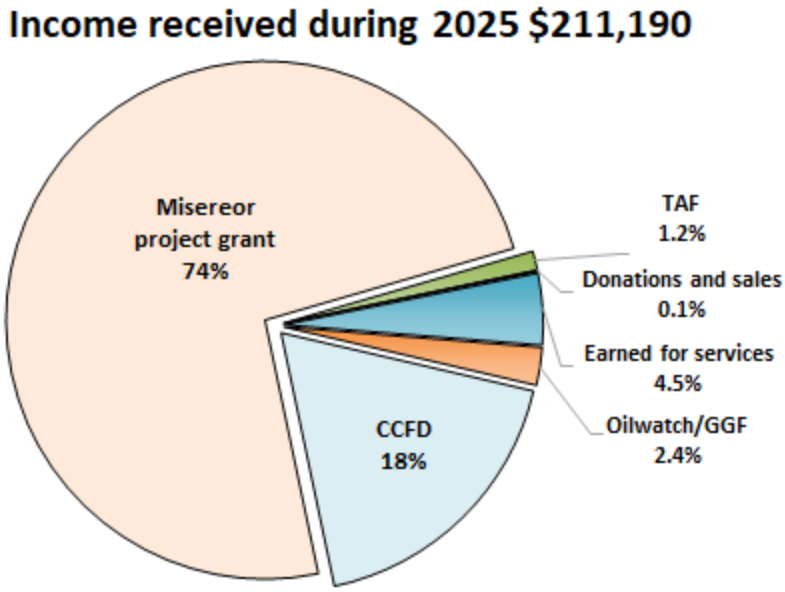
The following table shows the balances in our cash and bank accounts, according to our commitments to donors, not including receivables and liabilities.

	Cash and bank balances	General support	Misereor project	LH assets
Assets 31 Dec 2024	79,762	90,845	-107,888	91,809
Income Jan-Dec 2025	211,190	40,953	155,943	14,294
Expenses Jan-Dec 2025	200,055	51,804	145,253	2,996
Assets 31 Dec 2025[48]	90,897	79,993	-97,197	109,101

[48] The General Support opening balance for 2023 was misstated in the Final Report as $84,763. The correct balance is $89,753. This error was carried forward in subsequent reports, creating a variance in the reconciliation of LH assets. The figures in this report have been adjusted to reflect the correct opening balance.

Revenues

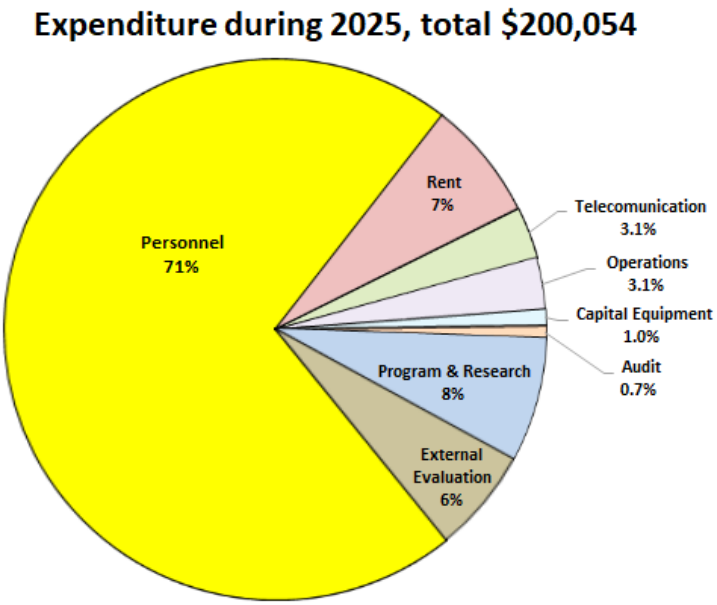
This table shows revenues received by La'o Hamutuk during 2025 from Misereor/KZE, Comité Catholique Contre la Faim et pour le Développement (CCFD) the Norwegian Embassy (through Yayasan Humanis & Inovasi social, Formerly Hivos), Oilwatch/GGF, and for services performed by La'o Hamutuk, totaling $211,190.



Source	Budget 2025	Actual received	Difference	Explanation
Yayasan Humanis & Inovasi Sosial (HIVOS)	25,000	0	-25,000	Support through Oct 2024-Sep 2025. All the money was received at the end of 2024.
CCFD grant	35,000	38,203	3,203	Support through 2025
The Asia Foundation grant	0	2,500	2,500	Balance from TAF Support 2024. Due to U.S. government aid cuts, TAF did not continue its support in 2025.
Misereor project grant	110,100	155,929	45,829	The higher amount reflects that Misereor's delayed 2024 support was transferred together with the 2025 funds, after other funders had temporarily covered the 2024 activities.
Payment for services performed	15,000	9,411	-5,589	Payments for LH briefings and presentations
Donations, Interest and sales	2,250	172	-2,078	
OilWatch/GGF	0	4,975	4,975	
Total	**187,350**	**211,190**	**23,840**	

Expenditures

During 2025 we spent $200,054 of which $54,802 was for general activities and $145,252 was for the Misereor/KZE-supported project. Personnel costs are the largest component of our expenses because the research, analysis and advocacy that form the core of our work rely on our human resources. Several funders (TAF, YH, IBP) have reduced their support due to funding cuts, and we are responding by tightening budgets, focusing on priority activities and cutting back on non-essential costs.



Category	Budget year 2025	General activities	Misereor project	Actual	Differ-ence	Explanation
I Non-recurrent expenditure						
IT Equipment	1,200	1,221	75	1,296	-96	one laptop
Office Maintenance	500	600	10	610	-110	regular maintenance
Office Furniture	400	-	-	-	400	
II Staff costs						
Personnel	180,923	33,324	109,434	142,758	38,165	Salaries, wages & social security taxes, health insurance
Training for staff	3,000		-	-	3,000	No paid staff training this year
III Project activities						
Bulletin & Surat Popular	1,600	847	1,415	2,262	-662	One issue of each
Public Meetings	5,979	2,975	2,488	5,463	516	
Radio & TV programs	1,758	344	495	839	919	
Research	5,020	3,115	2,127	5,242	-222	
Resource Center	900	172	462	634	266	
Short Video Production	1,200	-	-	-	1,200	No video produced
International Conference	1,500	210	180	390	1,110	
IV Project administration						
Operations & Supplies	4,500	2,812	2,233	5,046	-546	
Office Rent	13,200	3,581	6,650	10,231	2,969	Moved to less expensive office
Rehab & move office	0	4,000	-	4,000	-4,000	New office rehabilitation supported by CCFD
Transportation	500	131	215	346	154	
Telephone and Internet	5,258	1,159	5,108	6,267	-1,009	
Audit	6,000	-	1,500	1,500	4,500	Payment for only one period due to delays in audit process
Miscellaneous	562	203	433	636	-74	
External Evaluation	16,000	-	12,426	12,426	3,574	Less than originally budgeted because actual payments for evaluator and assistant fees, flights, and accommodation were lower than anticipated.
to be reimbursed	0	108		108	-108	
TOTAL	**250,000**	**54,802**	**145,252**	**200,054**	**49,946**	

Projected Expenditures in 2026

This is for all of La'o Hamutuk's activities and operations. Misereor's funding is for the project on 'Sustainable and Equitable Economic Diversification in Timor-Leste. From Governance to Rights: Promoting Peace, Equality, and Civil Rights for Inclusive Society in Timor-Leste (GoR-TL)'. Payments for services and from other donors fund the rest of La'o Hamutuk's work.

Category	Misereor Project	General	Total	Explanation
1. Non recurrent Expenditure				
IT Equipment	2,400	1,000	3,400	Purchase three laptops for two new staff and office LAN
Office maintenance	200	200	400	
Office furniture	900	300	1,200	chairs
SUBTOTAL	3,500	1,500	5,000	
2. Staff costs				
Program Staff (researchers) salaries	108,212	52,622	160,834	Hire two new researchers
Training for staff (capacity building)	800	1,200	2,000	
SUBTOTAL	109,012	53,822	162,834	
3. Project Activities				
Bulletin and Surat Popular	1,575	600	2,175	Printing and distribution of *Bulletin* and *Surat Popular*
Public meetings	4,104	4,900	9,004	Space rental, publicity, refreshments.
Radio programs	750	700	1,450	Production and fuel for community radio stations.
Research (Monitoring, Advocacy and Networking)	1,854	5,971	7,825	Travel and accommodation for field research in Timor-Leste
Resource center	300	600	900	Books, newspaper subscriptions, and other materials
Short video production and TV talk show	1,150	1,300	2,450	Public education/advocacy video
Int'l conferences and events	500	1,400	1,900	Non-reimbursed costs to attend international conferences
SUBTOTAL	10,233	15,471	25,704	
4. Project Administration				
Operations & Supplies	2,420	2,317	4,737	Electricity, supplies, bank charges, photocopy, etc.
Office rent	8,400	4,800	13,200	
Transportation	0	300	300	Transport and motorcycle maintenance in Dili and nearby
Communication	3,780	2,000	5,780	Telephone, internet, and website
Auditor	3,000	2,500	5,500	Two audits for Misereor Project, one for general support and one for Hivos
Miscellaneous	362	200	562	
SUBTOTAL	17,962	12,117	30,079	
TOTAL	**140,707**	**82,910**	**223,617**	

Projected revenues to be received during 2026

During 2025, La'o Hamutuk received some revenues on multi-year grant contracts that are allocated for expenditures during 2026, so the projected revenue includes both that income and funds committed to be transferred in 2026.

Source	Amount	Explanation
CCFD	40,000	Part of two-year contract
KZE/Misereor	86,667	Part of three-year contract
Yayasan Humanis & Inovasi Sosial (Hivos)	25,000	Support for LH work from January to October 2026
OilWatch (Global Greengrants Fund)	5,000	Small grant support for project activities
Oxfam NZ through Kōtui Project	40,000	Support for LH work from December 2026- November 2027
Payments for services performed	5,450	Income from research, briefings, and presentations
Sales, interest & donations	1,500	Miscellaneous income from small sales, interest, and donations
Deficit	20,000	Unknown at present
TOTAL	**223,617**	

Appendix 2. Media Coverage

During 2025, La'o Hamutuk was quoted or cited in local and international media more than 125 times. Here's a partial list.

Date	Title	Medium		comment
10 Jan	EITI report for 2022	Report by TL-EITI	https://www.laohamutuk.org/Oil/EITI/2025/250110TL-EITI-Report-2022en.pdf	Includes six links to material on LH website
12 Jan	Como os direitos digitais podem moldar o futuro de Timor-Leste: reflexões sobre governação, igualdade e participação juvenil	Diligente	https://www.diligenteonline.com/como-os-direitos-digitais-podem-moldar-o-futuro-de-timor-leste-reflexoes-sobre-governacao-igualdade-e-participacao-juvenil/	Interviews Marta
13 Jan	Tsuneishi Shipbuilding eyes new shipyard in East Timor	TradeWinds	https://www.tradewindsnews.com/shipyards/tsuneishi-shipbuilding-eyes-new-shipyard-in-east-timor/2-1-1759666	Cites LH as source
17 Jan	Timorese eye stronger education, trade ties after joining ASEAN, but some say country is 'not yet ready'	Channel News Asia	https://www.channelnewsasia.com/asia/timor-leste-asean-membership-economy-timorese-4862041	Interviews Febe
31 Jan	Observasaun no analiza ba Orsamentu Jerál Estadu 2025	Tatoli	https://tatoli.tl/2025/01/31/observasaun-no-analiza-ba-orsamentu-jeral-estadu-2025/	Article by LH
31 Jan	Observasaun no analiza ba Orsamentu Jerál Estadu 2025 (Setor Agrikultura kontinua la sai Prioridade)	Media One Timor	https://mediaonetimor.co/observasaun-no-analiza-ba-orsamentu-jeral-estadu-2025-setor-agrikultura-kontinua-la-sai-prioridade/	Article by Mariano
1 Feb	Observasaun no analiza ba Orsamentu Jerál Estadu 2025 (Setor Agrikultura kontinua la sai Prioridade)	Hatutan	https://www.hatutan.com/2025/02/01/observasaun-no-analiza-ba-orsamentu-jeral-estadu-2025-setor-agrikultura-kontinua-la-sai-prioridade/	Article by Mariano
3 Feb	Observasaun no Análize ba Orsamentu Jerál Estadu 2025 (Setor Agrikultura kontinua la sai Prioridade)	Timor Post		Article by La'o Hamutuk
10 Feb	Sustentabilidade Fiskál ba Boletin LH 2024 nian	Timor Post		Article by La'o Hamutuk
14 Feb	FONGTIL ho Membru ONG sira sei realiza Komunikadu Imprensa hodi hato'o intervensaun importante ruma ligadu ho Asuntu (OMK/WTO)	Dili Post video	https://www.facebook.com/dili.post.3/videos/1046768424134589/	Mariano is panelist
16 Feb	The growing pains of Asia's newest country	New York Times	https://www.nytimes.com/2025/02/16/world/asia/east-timor-challenges.html	Quotes Charlie
16 Feb	The growing pains of Asia's newest country	Straits Times	https://www.straitstimes.com/asia/the-growing-pains-of-asias-newest-country	Quotes Charlie
21 Feb	"Old firm," continuing challenges	Inside Story	https://insidestory.org.au/old-firm-continuing-challenges/	Cites LH on budget allocations
21 Feb	A Trans local Compromise: Adoption of Anti-corruption Reforms in East Timor	Law & Social Inquiry	https://doi.org/10.1017/lsi.2025.1	Five citations of LH publications
27 Feb	Paresér kona-ba LEO	Report of PN Committee C	https://www.laohamutuk.org/econ/OGE25/LEO/250227RelComCLEOpt.pdf	Summarizes and annexes LH submission
3 Mar	Ironia, Kontributor Boot Emisaun, EUA Retirada hosi Akordu Paris	Lalatak.com	https://lalatak.com/ironia-kontributor-segundu-lugar-emisaun-gas-mundial-eua-retirada-hosi-akordu-paris	Interviews with Mariano
April	Local impacts of foreign interests in Timor-Leste	Report by TAF, XCEPT et al	https://www.xcept-research.org/wp-content/uploads/2025/03/Timor-Leste-case-study-FINAL.pdf	Many quotes from and references to LH materials
3 April	LH: Guarda Floresta la simu osan operasionál tinan ida fó ameasa ba servisu	Independente		Article by La'o Hamutuk

Date	Title	Medium		comment
15 April	Kreximentu Ekonomia Sae ba 4% la reflete realidade	Timor Post		Interviews Celestino
15 April	Lao Hamutuk Sujere Governu Antesipa Ekonomia Rai Laran	Timor Post		Interviews Celestino
17 April	Governu Laiha Kometimentu Dezenvolve Setor Produtivu	Timor Post		Interview Mariano
17 April	LH Observa IX Governu Prioridade Liu Ba Projetu Tasi Mane	Timor Post		Interview Mariano
29 Apr	TL Kontribui ba Mudansa Klimátika ho 0,003%, Akuza To'os Nain Sira Sai Vítima	Lafaek News	https://www.lafaeknews.tl/tl-kontribui-ba-mudansa-klimatika-0-003-akuza-toos-nain-sira-sai-vitima/	Interview Elia
29 Apr	Karta aberta husi La'o Hamutuk ba MAPPF	Tatoli	https://tatoli.tl/2025/04/29/karta-aberta-husi-lao-hamutuk-ba-mappf/	Reprints LH open letter
06 May	TY4C VI Aprezenta : Timor-Leste iha tendénsia monu ba fiscal cliff?	Casa de Produção Audiovisual	https://www.youtube.com/watch?v=OGWUWAx_aRw	Interviews Marta
09 May	LH Apresia ho Programa ne'ebé Implementa husi Governu Australia liu husi Programa To'os ba moris di'ak iha TL	RTTL,EP	https://www.youtube.com/live/D0Y9ES8JIZc?si=Sut1ruJt0Toepbls	Interviews Mariano
13 May	Santos Again Discusses Bayu-Undan Carbon Capture and Storage Project with President Horta	Tatoli	https://en.tatoli.tl/2025/05/13/santos-again-discusses-bayu-undan-carbon-capture-and-storage-ccs-project-with-president-horta/20/	Discusses LH 2022 submission to NTEPA
16 May	Konferénsia Lei Tasi fó koñesimentu kona-ba fronteira maritíma – Lao Hamutuk	Tatoli	https://tatoli.tl/2025/05/16/konferensia-lei-tasi-fo-konesimentu-kona-ba-fronteira-maritima-lao-hamutuk/	Interview with Celestino
18 May	Banco Central Estuda Criação de Moeda Timorense para Fazer Face a Desvalorização do Dólar	Diligente	https://www.diligenteonline.com/banco-central-estuda-criacao-de-moeda-timorense-para-fazer-face-a-desvalorizacao-do-dolar/	Interviews Marta
30 May	Lao Hamutuk Sujere Governu Dezenvolve Setor Produtivu	Timor Post		Interviews Mariano
30 May	La'o Hamutuk Sujere Governu Hadi'a Problema Lima	Timor Post		Interviews Mariano
3 June	La'o Hamutuk Ezekusaun real OJE 2025 foin 22%	Indepen-dente		Interviews Yonatan
6 June	Produsaun Mina Remata, Timor Leste Faze 'Kritiku' Ekonómiku	Timor Post	https://timorpost.com/ekonomia/tp-56212/__trashed-5/	Interviews Celestino
9 Jun	La'o Hamutuk : Rezerva iha Bayu Undang Sei Iha Mais Laiha Valor	Indepen-dente		Interviews Yonatan
9 Jun	Adesão à ASEAN: promessa de progresu ou risku de dependénsia?	Diligente	https://www.diligenteonline.com/adesao-a-asean-promessa-de-progresso-ou-risco-de-dependencia/ha	Interviews Mariano
10 Jun	Rethinking the ethics of investment in Timor-Leste's ASEAN	Malaymail	https://www.malaymail.com/news/what-you-think/2025/06/10/from-interest-to-integrity-rethinking-the-ethics-of-investment-in-timor-lestes-asean-khoo-ying-hooi/179816	Cites LH as representing civil society in maturing public discourse
10 Jun	Govt Announces Ambitious Plan to Convert Bayu Undan Field into Major CCS Hub	Tatoli	https://en.tatoli.tl/2025/06/10/govt-announces-ambitious-plan-to-convert-bayu-undan-field-into-major-ccs-hub/23/	Mentions LH opposition to CCS
12 Jun	La'o Hamutuk: Mina Iha Kampu Bayu Undan Laiha Ona valor Ekonomia	RTTL-TV Notísia kalan	https://youtu.be/tirWhwPPhA0	Interview with Celestino

Date	Title	Medium		comment
14 Jun	La'o Hamutuk no TLCE Preokupa ho Falta Transparénsia iha Prosesu Alterasaun ba Lei Base Edukasaun Foun	Neon Metin	https://neonmetin.info/buletin/2025/06/14/lao-hamutuk-no-tlce-preokupa-ho-falta-transparensia-iha-prosesu-alterasaun-ba-lei-base-edukasaun-foun/	LH Press Release
17 Jun	Implikasaun no Solusaun sira ba Produsaun Mina Ne'ebé Remata Ona - Parte II	Indepen-dente TV programa 'Ko'alia Sai'	https://www.youtube.com/live/Hdhxq0ZBlrY	Celestino is guest
20 Jun	LH husu MAPPF Investe Maka'as ba Kafé	Indepen-dente		Interviews Mariano
20 Jun	LH Kestiona Produsaun Bafo Kay Rala	Indepen-dente		Interviews Mariano
20 Jun	Mina iha Kampu Bayu Undang Maran ona, saida loos mak sai fundu alternativu ba Timor-Leste?	RTM Maubere	https://www.facebook.com/100094630218298/videos/696295923393021/?mibextid=rS40aB7S9Ucbxw6v	Yonatan is guest
25 June	Di balik layar, Australia meraup untung besar atus minyak dan gas Timor Leste	Sentata Senanes on FB	https://www.facebook.com/santana.senanes/videos/690275740571627/?mibextid=D5vuiz&rdid=mDWliCqYKqw8fXyM	Cites information from LH
30 June	LH Preokupa MAPPF Konstrui Projetu Eskema Irrigasaun iha Munisipiu	Indepen-dente		Interviews Mariano
30 June	Sosiedade Sivíl Konsidera MAPPF halo Vasina ba Animal la Kualidade	Indepen-dente		Interviews Mariano
03 July	Perspetiva La'o Hamutuk ba Jornada Orsamentál 2026	RMTL	https://youtu.be/SEFeaCx0Rfo?si=RU9aa_3y3ICvhEP7	Interviews Celestino
04 July	Akadémiku no Sosiedade Sivíl Kritika falta Bareza Téknika no Viabilidade iha Projetu Aeroportu Internasionál Nicolau Lobato	GMN-TV Jornal Nacional	https://youtu.be/0GHOK_Qo5gI?t=3075	Interviews Celestino
07 July	MAPPF Seidauk Hatudu Rezultadu Produsaun ne'ebé Di'ak	Indepen-dente		Interviews Mariano
22 July	LH Husu SEF Servisu ho Komunidade Kontrola Ema Na'ok Ai-Kameli	Indepen-dente		Interviews Mariano
22 July	LH Konsidera KGF Menus Fasilidade Kontrola Rekursus Naturais	Indepen-dente		Interviews Mariano
22 July	LH Sujere Estabelese Regulamentu Rigorozu iha Parke Nasional Nino Konis Santana	Indepen-dente		Interviews Mariano
25 July	Oinsá Ezekusaun OGE husi IX Governu ba Setor Agrikultura?	RTM Maubere	https://www.facebook.com/share/v/1DwP3w5qwk/?mibextid=wwXIfr	Mariano is guest
04 Aug	Sosiedade Sivíl: Produsaun ai-han menus tanba falla iha polítika	GMN		Interviews Elivania Alves Correia
15 Aug	Ministru agrikultura labele 'halimar de'it 'ha sidade	Indepen-dente		Interviews Mariano
15 Aug	LH husu KGF ho autoridade lokál kontrola ema sunu rai arbiru	Indepen-dente		Interviews Mariano
16 Aug	How one island has resisted Chinese control – for now	The Telegraph (UK)	https://www.telegraph.co.uk/world-news/2025/08/16/tiny-pacific-island-east-timor-evading-china-grip/ https://www.yahoo.com/news/articles/tiny-pacific-nation-evading-china-140000966.html	Quotes Charlie
16 Aug	Sosiedade Sivíl konsidera aprezentasaun planu orsamentu tinan 2026 la iha transparénsia tanba la iha diskusaun entre Ministériu sira ho Ministériu Finansas	GMN-TV	https://www.youtube.com/watch?v=C00V0rWFDQc	Interview with Celestino

Date	Title	Medium		comment
18 Aug	Analiza krítiku ba preparasaun OJE 2026	Tatoli	https://tatoli.tl/2025/08/18/analiza-kritiku-ba-preparasaun-oje-2026/	Article by Celestino
19 Aug	Análize krítika à preparação do OGE 2026	Diligente	https://www.diligenteonline.com/analise-critica-a-preparacao-do-oge-2026/	Article by Atino
19 Aug	Analiza Kritiku Ba Preparasaun OJE 2026	Neon Metin	https://neonmetin.info/buletin/2025/08/19/analiza-kritiku-ba-preparasaun-oje-2026/	Article by Celestino
19 Aug	Analiza Kritiku Ba Preparasaun OJE 2026	Indepen-dente		Article by Celestino
19 Aug	Analiza Kritiku ba Preparasaun OJE 2026	Timor Post		Article by Celestino
19 Aug	La'o Hamutuk: Posibilidade OJE 2026 sei sae ba Billaun $2	Indepen-dente		Interviews Celestino
20 Aug	Produsaun Mina Bayu Undang Termina, OJE 2026 Presiza Redusaun	DFM Press, Programa Dadalia	https://www.youtube.com/live/DLyxrsdR_S4	Celestino is guest
21 Aug	Dezempeñu Ezekusaun OGE 2025 kada Ministériu no Rasionalidade Husu Adisionál	Timor Podcast (PLP)	https://youtu.be/8wwPMXgG5PY?si=9eW5Efpp7DahEtos	Celestino is guest
21 Aug	Kálkulu Gastu Projetu Tasi Mane-*Greater Sunrise* Biliaun 24 USD	Timor Post		Banner front-page headline based on LH analysis
25 Aug	Australia & Timor-Leste's Bilateral Cooperation for Private Sector Development in 2025	Kompasiana.com	https://www.kompasiana.com/suryobimantoro4508/68ac57b5c925c459c700f908/australia-timor-leste-s-bilateral-cooperation-for-private-sector-development-in-2025	Cites LH "one of Timor-Leste's most renowned think tanks" and reprints our graph on declining petroleum production
Aug	AI Safety Governance, the Southeast Asian Way	Report by AI Safety Asia and the Brookings Institution	https://www.brookings.edu/wp-content/uploads/2025/08/GS_08252025_AISA_report.pdf	Mentions LH as one of two "important advocates for digital rights"
28 Aug	Karta aberta La'o Hamutuk: Husu Governu evita gasta osan boot ba projetu Tasi Mane no mineiru	Independente	https://independente.tl/nasionali/karta-aberta-la-o-hamutuk-husu-governu-evita-gasta-osan-boot-ba-projetu-tasi-mane-no-mineiru	Based on LH letter
29 Aug	PM Deklara tinan 3-4 tan ita osan la iha ona redusaun OGE 2026, maibé liña Ministériu Korida Adisionál ate $1.4 Biloens	RTM-TV 'Konversa Café	https://www.facebook.com/100094630218298/videos/3255762421248275/	Celestino is guest
19 Sep	Transparénsia Parlamentár: Saláriu, Regalia No Estadu	GMN-TV 'Controverso'	https://www.youtube.com/watch?v=g4lqHYnyALs	Elia is panelist
19 Sep	East Timorese youth follow the example of Indonesia and Nepal	In Defence of Marxism	https://marxist.com/east-timorese-youth-follow-the-example-of-indonesia-and-nepal.htm	Quotes Charlie
22 Sep	LH husu SEP proteje Ikan Nila iha Lagoa Tasi-tolu	Indepen-dente		Interviews Mariano
25 Sep	Karta aberta husi Lao Hamutuk ba Prezidente Parlamentu Nasional kona ba Diskusaun OJE 2026	Indepen-dente	https://independente.tl/seluk/opiniaun/karta-aberta-husi-lao-hamutuk-ba-prezidente-parlamentu-nasional-kona-ba-diskusaun-oje-2026	Reprints LH open letter

Date	Title	Medium		comment
26 Sep	Petronas East Timor Entry Could Benefit Woodside, Dili	Energy Intelligence	https://www.energyintel.com/00000199-7f01-dc7b-a7dd-ffa9ace70000	Cites LH on devastating economic impact of fiscal cliff; source of PF data
06 Oct	LH husu MAPPF kria planu utiliza BND apoiu Grupu agrikultór	Indepen-dente		Interviews Mariano
10 Oct	Previzaun ONG "La'o Hamutuk" Kona Ba Alokasaun OJE 2026?	SAP News TL	https://www.youtube.com/watch?v=6HLfya1NZMo	Talk by Elia
13 Oct	OJE 2026, La'o Hamutuk Nota Investimentu ba setór Produtivu ekivala 18% & Estrada 11%	SAP News TL	https://www.facebook.com/share/p/17DKgdz7Nc/ https://www.facebook.com/100090577776229/posts/773067515722501/?rdid=NAfDeeGe0K7BVE7H	Uses LH budget analysis
13 Oct	Sosiedade Sivíl La'o Hamutuk, Atualiza Informasaun Proposta lei OJE bilaun $ 2.3 Tinan 2026	Fokus program on TVet	https://www.facebook.com/100063538119637/videos/1293809842070514/?__tn__=F	Interviews Celestino
14 Oct	Sosiedade Sivíl konsidera MA laiha planu ne'ebé di'ak hodi dezenvolve Setór Agríkola iha TL	GMN TV news	https://www.youtube.com/watch?v=C50DcYHSZqQ	Interviews Mariano
16 Oct	Seminárius panorama orsamentál 2026 reforsa transparénsia	Tatoli	https://tatoli.tl/2025/10/16/seminariu-panorama-orsamental-2026-reforsa-transparansia/	Mentions LH as presenter
16 Oct	OJE 2026	RTTL,EP - Notísia Kalan	https://www.facebook.com/100090577776229/posts/773067515722501/?rdid=NAfDeeGe0K7BVE7H	Celestino is Guest
17 Oct	Sosiedade sivíl konsidera Governu la fó prioridade ba setór peska	GMN TV news	https://youtu.be/TWPerAygT_Q?t=2074	Interviews Mariano
18 Oct	Asia's youngest nation nears the end of its epic quest to belong	South China Morning Post	https://www.scmp.com/week-asia/politics/article/3329435/asias-youngest-nation-nears-end-its-years-long-quest-belong	Quotes Charlie on need for economic diversification
20 Oct	OJE 2026: La'o Hamutuk rekomenda Governu tau prioridade ba problema estruturál	Tatoli	https://tatoli.tl/2025/10/20/oje-2026-lao-hamutuk-rekomenda-governu-tau-prioridade-ba-problema-estrutural/	Interviews Marta
20 Oct	Governu hahú ona debate OJE tinan 2026 maibé Ezekusaun OJE tinan 2025 foin Atinje porsentu 51	GMN TV	https://www.youtube.com/watch?v=FTjbKvQsp-U	Reports on LH budget analysis process, interviews Elia, and Celestino, uses LH graphs
21 Oct	Perspetiva akadémiku kona-ba Papél Intellectual Iha Kontextu Atuál: Entre Dezafiu, Ameasa & Oportunidade	SAP News Timor	https://www.facebook.com/SAPNewsTimorLeste/videos/1468136694442038/	Elia presents
22 Oct	Perspetiva La'o Hamutuk & EUTL kona-ba OJE 2025, Oinsá ho investimentu ba setór produtivu?	SAP News Timor	https://www.youtube.com/watch?v=GNAKWDTAnPg	Elia presents
22 Oct	ONG LAO HAMUTUK Governu Tenke Tau Prioridade ba Setor Xave	Timor Post TV	https://www.youtube.com/watch?v=LhT6sX9Yf00	Celestino is Guest
23 Oct	Grande Entrevista	GMN TV	https://www.youtube.com/live/rTxAya9syk0 https://www.facebook.com/share/17MsvUwNH1/	Interviews Celestino
26 Oct	Lao Hamutuk nia rekomendasaun hafoin Timor-Leste tama ASEAN	Tatoli	https://tatoli.tl/2025/10/26/lao-hamutuk-nia-rekomendasaun-hafoin-timor-leste-tama-asean/	Based on LH statement
26 Oct	Estetmentu La'o Hamutuk kona-ba adezaun Timor-Leste ba membru plenu ASEAN ba 11	G-News	https://g-rtv.com/blog/estetmentu-lao-hamutuk-kona-ba-adezaun-timor-leste-ba-membru-plenu-asean-ba-11/	Reprints LH statement

Date	Title	Medium		comment
26 Oct	La'o Hamutuk: Adezaun TL ba ASEAN, seidauk prepara di'ak kondisaun ekonomia no setór produtivu, kompete iha merkadu no komérsiu hodi maximiza benefísiu sira	Neon Metin	https://neonmetin.info/buletin/2025/10/26/lao-hamutuk-adezaun-timor-leste-ba-membru-plenum-asean-ba-11-iha-ambitu-simeira-asean-ba-dala-47-iha-kuala-lumpur/	Reprints LH statement
26 Oct	Statement from La'o Hamutuk Institute on "Timor-Leste's Accession to the 11th ASEAN Full Membership"	Tatoli	https://en.tatoli.tl/2025/10/26/statement-from-lao-hamutuk-institute-on-timor-lestes-accession-to-the-11th-asean-full-membership/18/	Reprints LH statement
26 Oct	Esteitmentu La'o Hamutuk: Adezaun TL ba Membru Plenu ASEAN	Independente	https://www.facebook.com/IndependenteTL/posts/esteitmentu-lao-hamutuk-adezaun-tl-ba-membru-plenu-asean-timorleste/1412704990860904/	Reprints LH statement
26 Oct	Esteitmentu husi Institutu La'o Hamutuk Kona-ba Adezaun Timor-Leste ba Membru Plenu ASEAN Ba Dala-11	Hatutan	https://www.hatutan.com/2025/10/26/esteitmentu-husi-institutu-lao-hamutuk-kona-ba-adezaun-timor-leste-ba-membru-plenu-asean-ba-dala-11/	Reprints LH statement
29 Oct	Timor's ASEAN accession: What next?	Lowy Interpreter	https://www.lowyinstitute.org/the-interpreter/timor-s-asean-accession-what-next	Cites LH statement
30 Oct	Paresér kona-ba OJE 2026	Report of PN Committee C		Reprints LH recommendations and annexes LH submission
2 Nov	La'o Hamutuk husu Governu no Parlamentu Nasionál halo re-estruturasaun ba proposta OJE 2026	Tatoli	https://tatoli.tl/2025/11/02/lao-hamutuk-husu-governu-no-parlamentu-nasional-halo-re-estruturasaun-ba-proposta-oje-2026/	Based on LH statement
5 Nov	OJE 2026: La'o Hamutuk Estimula Transparénsia No Partisipasaun Públiku	Timor Post video	https://www.youtube.com/watch?v=c_yBTTxC3L8	LH press conference
5 Nov	OGE 2026: La'o Hamutuk pede maior investimento em setores produtivos e sustentáveis	Tatoli	https://pt.tatoli.tl/2025/11/05/oge-2026-lao-hamutuk-pede-maior-investimento-em-setores-produtivos-e-sustentaveis/	LH press conference
5 Nov	LH on budget proposal	GMN TV news	https://youtu.be/BT10h8B5eJo?t=1971	LH press conference
5 Nov	La'o Hamutuk Alerta: Fundu Petrolíferu to'o de'it tinan 2037, Tanba Sa OJE 2026 La Aloka Iha Setor Estratéjiku?	Neon Metin	https://neonmetin.info/buletin/2025/11/05/lao-hamutuk-alerta-fundu-petroliferu-too-deit-tinan-2035-tanba-sa-oje-2026-la-aloka-iha-setor-estratejiku/ https://www.facebook.com/share/1Bkmyxb6a7/ (video)	LH press conference
5 Nov	Organizasaun Sosiedade Sivíl La'o Hamutuk Realiza Konferénsia Imprensa ho objetivu atu fahe informasaun, dadus no analiza kona ba Proposta Orsamentu Jerál Estadu ba Tinan Fiskál 2026.	Independente Digital TV	https://www.facebook.com/IDigitalTV/videos/1427419792149042	LH press conference
6 Nov	SS preokupa ho alokasaun orsamentu ne'ebé ki'ik ba setór estratéjiku sira	GMN		Interviews Elia da Costa Araujo
6 Nov	Lao Hamutuk haree katak iha OJE 2026 Governu la aloka osan barak ba Saúde, Edukasaun, Agrikultura, Bee Moos no Saneamentu tanba ne'e husu ba Parlamentu Nasional atu halo reestruturasaun ba proposta OJE 2026	GMN TV Streaming	https://www.youtube.com/live/BT10h8B5eJo	Konferénsia imprensa/Portavós La'o Hamutuk Elia
6 Nov	La'o Hamutuk Husu PN Diskute OJE 2026 ho Vizaun Ne'ebé Orienta Ba Rezolve Problema Reál	Rafa FM	https://rafa.tl/lao-hamutuk-husu-pn-diskute-oje-2026-ho-vizaun-neebe-orienta-ba-rezolve-problema-real/	Konferénsia imprensa/Portavós La'o Hamutuk
6 Nov	Lao Hamutuk rekomenda atu halo analiza ho kle'an molok aloka osan ba projetu Tasi Mane	RTTL On Line	https://www.youtube.com/watch?v=CPN1up39L8A	Interviews Celestino

Date	Title	Medium		comment
6 Nov	La'o Hamutuk Husu PN Diskute OJE 2026 ho Vizaun Ne'ebé Orienta Ba Rezolve Problema Reál Povu nian	RTTL TV News	https://youtu.be/mRvfmngUmN4?t=972	LH press conference
6 Nov	Lao Hamutuk Husu Governu prioritiza setór vital sira atu korresponde ba povu nia moris	RTTL On Line	https://www.youtube.com/watch?v=lZtjoOXV4dQ	LH press conference
6 Nov	Lao Hamutuk haree katak iha OJE 2026 Governu la aloka osan barak ba Saúde, Edukasaun, Agrikultura, Bee Moos	GMN TV Social Media	https://www.youtube.com/watch?v=8IVs_BFdL18	LH press conference
9 Nov	ONG La'o Hamutuk: Destaka Dezafiu OJE 2026 entre Esperansa Realidade Dezenvolvimentu	TVet Top News	https://www.facebook.com/tvetimorleste/videos/1853147708741859/?__tn__=F	Celestino is guest
10 Nov	La'o Hamutuk nia perspetiva kona bá OJE 2026	Tatoli Atuál	https://www.youtube.com/watch?v=KE5QeO9HrQ4	Interviews Celestino
10 Nov	ONG Lao Hamutuk Destaka Dezafiu OJE 2026 Entre Esperansa No Realidade Dezenvolvimentu	TVE-T Online Ofisiál	https://www.youtube.com/watch?v=ZufhbH36sa0	Celestino is guest
10 Nov	ONG Lao Hamutuk Destaka Dezafiu OJE 2026 Entre Esperansa No Realidade Dezenvolvimentu	TVET Entertainment Ofisiál	https://www.facebook.com/tvetimorleste	Celestino is guest
14 Nov	LH: Dezenvolvimentu sentralizado iha Nasionál - Dili.	Conversa Café	https://www.facebook.com/watch/?v=2512133776081854 9	Marta is guest
21 Nov	Common Country Analysis (CCA) for Timor-Leste 2025	UN Country Team Report	https://timorleste.un.org/en/305721-2025-timor-leste-common-country-analysis	44 citations of LH materials and links to our website
22 Nov	Provedor dos Direitos Humanos timorense questiona onde está a educação	Lusa	https://www.noticiasaominuto.com/cultura/2892915/provedor-dos-direitos-humanos-timorense-questiona-onde-esta-a-educacao	Cites LH data on spending for key sectors
27 Nov	Ezersísiu Maka'as Injeta Ekonomia	Timor Post		Interviews Mariano
28 Nov	Discurso do Presidente da República J. Ramos-Horta Por ocasião do 50º Aniversário da Proclamação Unilateral da Independência da RDTL	Speech of the President of the Republic	https://presidenciarepublica.tl/wp-content/uploads/2025/11/AFF_ENG_PT_DISCURSO_PR_28_DE_NOVEMBRO_2025.pdf	Cites LH data on employment
09 Dec	LH Konsidera SEP Seidauk Tau Prioridade Dezenvolve Setor Peska	Indepen-dente		Interviews Mariano
23 Dec	EITI report for 2023	Report by TL-EITI	https://www.laohamutuk.org/Oil/EITI/2025/251223TL-EITI-Report-2023en.pdf	Includes 13 links to materials on LH website
27 Dec	Marta da Silva: "Sem reforma fiscal e vontade política, o dinheiro público continua a não chegar às pessoas"	Diligente	https://www.diligenteonline.com/marta-da-silva-sem-reforma-fiscal-e-vontade-politica-o-dinheiro-publico-continua-a-nao-chegar-as-pessoas/	Interview Marta

Appendix 3. Presentations

Most of the PowerPoints can be downloaded from https://www.laohamutuk.org/pres.htm.

Date	Topic	Event	Speaker(s)
Jan	Opportunity of digitalization to promote good-governance and development in Timor Leste	Presentation for Intersectionality of Digital Rights in Timor-Leste Seminar, organized by Associação de Informação e Tecnologia Progressiva de Timor-Leste (ITP-TL	Marta
Jan	Life and Society After Independence - Timor-Leste	Academic conference in Japan, organized by Sophia University	Mariano
Mar	2025 State Budget Analysis and Advocacy	Training event, organized by APF-TL	Yonatan
April	Oil Project in Natarbora and South Coast	LH-organized discussion with community and local authorities in Natarbora	Celestino
April	Climate Change: Causes, Impacts, and Future Projections	Academic conference, organized by RAENAL	Elivania
June	La'o Hamutuk's perspective on Tatoli, 9th edition, 2025, a survey of the Timorese people	Report launch workshop organized by The Asia Foundation-TAF	Marta
July	Assessment Results for International NGO Focus on Water and Sanitation	LH and PN-BESI.TL have organized a national seminar in Dili	Marta
July	Fiscal Policy Analysis and Climate Change	LH organized public meeting in Iliomar	Marta, Elia, Elivania and Yonatan
July	Mining project	LH organized community meeting in Suku Parlamentu	Yonatan, Marta, Elia and Elivania
July	The Resource Curse in Timor-Leste	Timor-Leste Studies Association conference	Charlie
July	Implications of Economic Policy Inconsistency for Equity, Resilience and Sustainability of the People of Timor-Leste	Timor-Leste Studies Association conference	Elia and Febe
July	Financing Peace in Timor-Leste	Regional Consultation with UN Special Procedures Mandate Holders on Financing Peace in South Korea	Marta
July	Timor-Leste National Budget for Climate Change and Ecological Justice	International Conference on Climate Change, Dili	Elivania
Sept	TL, for 20 years, Budget Analysis and Economic Diversification - Building Economy from the Grassroots	TILOFE and others in Palimano, Ermera	Mariano
Sept	Fiscal Policy Analysis and Climate Change	LH organized public meeting in Turiskai	Celestino and Yonatan
Sept	Mining project	LH organized community meeting in Turiskai	Celestino and Yonatan
Oct	Rights and Sustainability in Timor-Leste's Development	The Australian Volunteers Program (AVI)	Marta and Elia
Oct	Bayu-Undan Termination, Urgent Need for Economic Diversification	National Seminar organized by MPRM and CGT at CCD	Celestino
Oct	La'o Hamutuk's analysis of the 2026 General Budget proposed	Budget Panorama 2026 organized by the National Parliament	Marta
Oct	La'o Hamutuk's analysis of the 2026 General Budget proposed	Seminars at UNDIL, UNITAL, UNPAZ, Faculty of Social Sciences UNTL, Faculty of Economics UNTL, AJTL media briefing	Elia, Elivania and Celestino
Oct	La'o Hamutuk's analysis of the 2026 General Budget proposed and economy overview	Training organized by Oxfam and APFTL	Marta and Mariano

Appendix 4. Submissions and Open Letters

Date	Topic	Detail	Link
Feb	Proposed amendment to the Law on the Framework of the General State Budget and Financial Management	Submission to Committee C of the National Parliament	https://www.laohamutuk.org/econ/OGE25/LEO/250218LHSubmisaun_Alterasaun_LEO.pdf
April	Annual Action Plan for the 2026 General State Budget	Open Letter to Marcos da Cruz, Minister of Agriculture, Fisheries, Livestock and Forestry	https://www.laohamutuk.org/Agri/2025/250424Karta%20aberta%20ba%20Ministru%20Agrikultura%20PAA%20OJE%202026.pdf
June	Amendment to the Basic Education Law No. 14/2008	Open Letter to Members of Parliament	https://www.laohamutuk.org/educ/250609Karta_Aberta_ba_PN_sobre_Altersaun_Lei_Baze_Edukasaun.pdf
June	The Urgent Situation of Saharawi Political Prisoners and the Non-Compliance of the Kingdom of Morocco with UN Decisions	Open Letter to United Nations Secretary-General António Guterres	https://www.laohamutuk.org/solidarity/250621OpenLetterUNSGSaharawiPrisoners.pdf
July	The Proposed Competition Law	Submission to Commission D of the National Parliament	https://www.laohamutuk.org/econ/ASEAN/LeiConcurrensia/250707LHSubmisaun_ba_Komisaun_D_PN_sobre_Proposta_Lei_konkorrensia.pdf
Sept	Appreciation, concern and appeal to strengthen transparency and Participation in the State Budget Proposal Debate for Fiscal Year 2026	Letter to Maria Fernanda Lay, President of National Parliament	https://www.laohamutuk.org/econ/OGE26/250926LHKarta%20ba%20PN%20OGE_2026.pdf
Sept	Blue Economy Policy and Action Plan for the promotion of a resilient and sustainable economy of the sea in Timor-Leste (2025-2035)	Submission on Blue Economy policy	https://www.laohamutuk.org/econ/blue/250930LHsujestaun_Consultation_BE_Policy_TLEn.pdf
Sept	Review of National Strategic Development Plan 2011-2030 and Medium Term NDP 2026-2025	Submission to the Ministry of Planning and Strategic Investment	https://www.laohamutuk.org/econ/SDP/2025/250926Submisaun%20Harmoniza%20PEDNen.pdf
Oct	2026 Proposed General State Budget	Submission to the National Parliament	https://www.laohamutuk.org/econ/OGE26/251029SubmisaunPropostaOJE2026.pdf
Oct	2026 Proposed General State Budget on Agricultural Sector and Economy	Submission to Commission D of the National Parliament	https://www.laohamutuk.org/econ/OGE26/251029LHsubAgrikulturaOJE2026.pdf

Appendix 5. Radio Programs

Recordings of all radio and video programs produced by La'o Hamutuk are accessible on our website at https://www.laohamutuk.org/media/radio.htm.

The following were produced in 2025; all are in Tetum.

Month	Program Title	Guests
May	Mudansa Klimátika no Agrikultura	Lucio Nuno (Diretór Nasional Agrikultura Hortikultura e Protesaun Plantas, MAPPF), Agustinho Pinto Mascarenhas (Estensionista iha Suku Uma Ki'ik, Postu Administrativu Viqueque Villa, Munisipiu Viqueque), Moizes Akasio da Costa Pinto (Xefe Suku Bibileo-Klalerek Mutin, Postu Administrativu Viqueque Vila, Munisipiu Viqueque)
July	Projetu Tasi Mane	Celestino Gusmão Pereira (LH), Elias Godinho (Jurista Advokasia, Membru Rede ba Rai)
Sept	Feto nia Direitu ba Rai	Milena Pires (Eis-reprezentante TL ba konvensaun CEDAW), Nurima Ribeiro Alkatiri (Deputadu Fretilin iha Parlamentu Nasionál), Barbara Oliveira (Jurista Sosial, JU'S)
Dec	Orsamentu Jerál Estadu ba 2026	Maria Angelina "Lita" Lopes Sarmento (Deputadu Parlamentu Nasional, nudár Xefe Bankada PLP), Elia da Costa Araujo (LH)

Appendix 6. La'o Hamutuk Staff and Advisory Board Biographies

Staff

Marta (Abata) da Silva



Marta was born in Gariuai, Baucau, and grew up in Lospalos. She studied social and political science at the National University of Timor-Leste. She joined La'o Hamutuk in 2016, having worked previously with the Australian-supported water and sanitation program BESIK and UNFPA. Marta speaks Fataluku, Tetum, Indonesian and English. Currently Marta works on freedom of expression, good governance and justice issues, and is one of La'o Hamutuk's coordinators.

Martinha (Atina) Fernandes



Martinha is from Atsabe, Ermera district. She studied petroleum management at DIT, and joined La'o Hamutuk as a volunteer through a SEPFOPE program in 2015. She now works full-time at La'o Hamutuk as an administration and finance assistant. Martinha speaks Kemak, Tetum and Indonesian.

Mariano Ferreira



Mariano studied economic management at the University Negeri Jember in Indonesia. Born in Dili, Mariano speaks Tetum, Indonesian and English. Since 2003, Mariano was on the Board of Hasatil and worked at the HAK Association, focusing on fisherfolk and researching agriculture. Mariano joined La'o Hamutuk in 2009, where he works on agriculture, land rights and justice, and serves on the personnel team.

Eliziaria Febe Gomes



Febe was born in Dili. She graduated from the Institute of Technology Sepuluh Nopember-Surabaya in 2017 with a Bachelor's in Urban and Regional Planning. She started working with La'o Hamutuk in 2018 on state finance and economics and left at the end of 2025. She speaks Tetum, Portuguese, English, and Bahasa Indonesia, and serves on the personnel team.

Yonatan (Jonas) Gonsalves



Yonatan was born in Suku Parlamentu, Lautem and speaks Fataluku, Tetum, Indonesian and some English. He studies Economics and Business at the Institute of Business (IOB), Dili. Prior to working at La'o Hamutuk, he worked on state budget transparency and the Petroleum Fund with Core Group Transparency (CGT). He began working with La'o Hamutuk in 2021, works on issues related to State Finances and Economy, and he is one of La'o Hamutuk's coordinators.

Celestino (Atino) Gusmão Pereira



Celestino is from Laga and studied public administration at the National University. He speaks Tetum, Indonesian, Makasae and English. Atino joined La'o Hamutuk in 2011, and he focuses on justice, democracy, solidarity, economics, state finances and petroleum. He is active in MKOTT and is our focal point in the National Alliance for an International Tribunal (ANTI).

Ricarda Martins



Ricarda is from Laclubar, Manatuto District. She studied development at UNTL, and then worked in finance for the Ministry of Petroleum and Mineral Resources for three years. Ricarda joined La'o Hamutuk in 2016 as finance officer. She speaks Idate, Tetum, Indonesian and English.

Charles (Charlie) Scheiner



An engineer and long-time Timor-Leste solidarity activist, Charlie worked at La'o Hamutuk in Dili from 2001 until 2004, and then alternated between New York and Dili, working part-time. He returned to work full-time from 2007 to 2015, before resuming part-time work from New York, and full-time in Dili for a few months every year. Charlie's main foci are natural resources, economics, justice, solidarity and governance, as well as La'o Hamutuk's website and blog. He speaks English and Tetum.

Elia (Eka) da Costa Araújo



Elia is from Ainaro municipality. She previously worked as a program manager at KRAM (Martial Art Regulatory Commission). She is in her final semester of Public Administration at UNTL. She is involved in the Red Rose Women's Movement of Timor-Leste, which she co-founded. In November 2024, Eka joined La'o Hamutuk as a researcher on Governance and Human Rights. She speaks Mamba'e, Tetum, Indonesian and English.

Elivania Alves Correia



Elivania was born in Mau-Meta, Liquiça. Her mother tongue is Tokodede, and she also speaks Tetum, Portuguese, Indonesian, and English. She recently graduated from UNTL with a degree in Agro-Socioeconomics. In November 2024, she joined La'o Hamutuk as a researcher, focusing on agriculture, state budget, and economics.

Leticia Flavia Carvalho Pereira



Leticia was born in Same, Manufahi. She graduated from the Universitas Pendidikan Nasional Denpasar Bali in 2017 with a Bachelors in Business and Economics of Accounting. She previously worked as a finance officer at Ai-com and Smallholder Cattle Enterprise, Ministry of Agriculture & Fisheries. Leticia joined La'o Hamutuk in July 2023, working as an administration and finance assistant. She speaks Mamba'e, Tetum, Bahasa Indonesia and some English.

Advisory Board

Selma Hayati

An Indonesian human rights activist, Selma started working in Timor-Leste in 2001, including with Concern, Care, Oxfam, La'o Hamutuk (2003-2004), NGO Forum and UNTAET, UNMIT, UNDP, Action Asia, Fokupers, JSMP, CAFOD, USAID, Ba Distritu and other organizations. Selma writes articles and poetry. She returned to Indonesia in 2018 and continues to work on organizational capacity development of local governments and civil society organizations in Papua and elsewhere, to strengthen government accountability and tolerance.

Inês Noronha Martins

Inês was studying economics at the University of Timor Leste before the Indonesian military destroyed it in September 1999. Born in Bobonaro, Inês joined La'o Hamutuk staff in 2000, where she worked on agriculture and land rights and coordinated our personnel team. Fifteen years later, she left La'o Hamutuk to manage Oxfam's new land rights project, and joined our Board in 2017.

Pamela Sexton

From the USA, Pamela has extensive experience in Indonesia and Timor-Leste. In 1999, she was U.S. coordinator for the IFET Observer Project. Pam helped set up La'o Hamutuk and served on our staff from 2000-2002, focusing on popular education, gender, and international exchanges. When Pam moved to California, she became a member of our board, later returning to Timor-Leste from 2009-2019 (working in the Ministry of Social Solidarity, the Ministry of Education and then at LH). She cooperates closely with LH on capacity development and other issues.

Oscar da Silva

Oscar was born in Uatu-karbau, Viqueque District, is Third Vice Dean within the Faculty of Agriculture at the National University of Timor-Leste. He previously worked for Association HAK and HASATIL. He designed the Community Development Concept Plan and Community Action Plan which were implemented in Laclo Manatuto District), Laulara (Aileu District) and Ataúro (Dili District). Oscar holds a Masters degree in agriculture from the University of Portu.

Santina Soares

Santi was born in Beaçu, Viqueque district. She graduated from the Social Welfare University in Bandung. On returning to Timor-Leste in 2002, she volunteered at the Denore Foundation and worked at the Peace and Democracy Foundation. She was on LH staff from 2005- 2008, before joining the Government's Sunrise LNG Taskforce. In 2010, she completed her Masters on gender and development studies at the Asian Institute of Technology in Thailand and now works as a Program Officer for Gender Mainstreaming and Gender Responsive Budgeting at UN Women.

Andrew de Sousa

An activist with the U.S.-based East Timor and Indonesia Action Network (ETAN), Andrew worked at La'o Hamutuk from 2001-2003. Since then, he has worked for the Network in Solidarity with the People of Guatemala (Washington), on environmental justice and orangutan conservation with Yayasan Palung (West Kalimantan, Indonesia), Focus on the Global South (Bangkok) and Peace Brigades International (Indonesia). Andrew continued to help La'o Hamutuk throughout this journey, and he joined our board in 2012.

Maxi Tahu

Maxi was born in Seloi Kraik, Aileu district. He studied agriculture at the University of New England in Australia, has a Master of Science degree in Food Security and Development from the University of Reading, in England, and recently started his PhD at the University of Wollongong, Australia. Maxi worked at La'o Hamutuk from 2007 to 2020 on agriculture, food security and nutrition, climate change and fundraising. Maxi joined our Board in 2022.